

**AGENDA  
COMMITTEE OF THE WHOLE MEETING  
TUESDAY, NOVEMBER 16, 2021  
6:00 p.m.**

**Triphahn Center – Room 113 (Northside, Senior Center)**

1. ROLL CALL
2. APPROVAL OF AGENDA
3. COMMENTS FROM THE AUDIENCE
4. OLD BUSINESS
5. NEW BUSINESS
  - A. 2022 Budget
    - Budget Overview
      - 2022 Budget / M21-100
      - Fund Balances and Charts
    - Personnel
      - Organization Charts
      - 2022 Salary Ranges
    - 2022 Goals & Objectives
      - Administration and Finance
      - Parks, Planning and Maintenance
      - Recreation Division
      - The Club at Prairie Stone
      - Bridges of Poplar Creek
    - 2022 Operating Budget
  - B. 2022 Budget & Appropriation Ordinance in Tentative Form / O21-005
  - C. Announcement of Intent to Levy \$10,610,000 for Levy Year 2021, Fiscal Year 2022
6. COMMITTEE MEMBER COMMENTS
7. ADJOURNMENT

**MEMORANDUM NO. M21-100**

**TO:** Committee of the Whole  
**FROM:** Craig Talsma, Executive Director  
Nicole Hopkins, Director of Accounting & Finance  
Alisa Kapusinski, Director Recreation & Facilities  
Dustin Hugen, Director Parks & Facilities  
Brian Bechtold, Director of Golf Operations  
**SUBJECT:** 2022 Budget  
**DATE:** November 16, 2021

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**Introduction/Budget Review Process**

Staff is pleased to present its recommendations for the Hoffman Estates Park District 2022 Budget. The process by which the budget is being presented allows all committee members and board members the opportunity to review the budget in its entirety in one meeting.

As was done last year, the budget is presented and reviewed at the Class level, which is the same level of detail that the quarterly financial statements are presented. This document is presented by individual departments, showing department revenues then expenses. The summary sheets reflect the entire fund operations as a whole.

The review process aims to develop a consensus on each area presented within the budget. When an informal consensus cannot be reached on a particular item brought up for discussion, a voice vote of all committee and board members present will be taken to determine through consensus whether the item should be added, deleted or amended as part of the budget.

Staff will initially highlight the budget overview and the different factors upon which the budget was formulated. Additionally, the attached support documentation (organization chart), will be reviewed and discussed as required. The salary ranges for 2022 were adjusted for inflation.

The 2022 budget represents the financial means to ensure the overall achievement of the staff objectives and the district's goals. The objectives highlight specific items in areas that will be different or specialized for 2022 rather than regular ongoing operations. The goals and objectives will be presented at the time the fund is being presented.

The goal of the budget presentation is to develop consensus on each fund in order to present a preliminary budget (Budget & Appropriation Ordinance) to the board for tentative approval.

A Special Board meeting will be held following the Committee of the Whole on November 16 to approve the tentative Budget & Appropriation Ordinance. Following

this approval, the tentative budget will be available for public review through December 14. A December 14 public meeting will be scheduled to allow any additional input on the budget or the preliminary tax levy estimate. Since the overall projected levy has a 6.1% increase over last year's extended levy, a Truth in Taxation Hearing is required and will be held on November 23rd. This increase is due to the projected new growth from the Sears EDA. The board is scheduled to approve the 2022 Budget & Appropriation Ordinance and the 2021 Tax Levy (collected 2022) at the board meeting on December 21, 2021, to allow time to file the documents with Cook County by the required deadlines.

## **2022 Budget Overview**

The proposed 2022 budget documents are presented showing the ten-month operating actuals for January through October of 2021, the 2021 operating projections (the amount staff believes the year-end numbers will finish at), and the proposed 2022 budget.

The 2022 budget was formulated based on a number of different factors. These influencing factors are as follows:

### **1. Utilization of Reserves**

As further discussed below, the district has continually strived to set aside resources to fund capital projects as opposed to requesting additional tax support. The minimum reserve balance is intended to be used to allow the District to serve the public in the case of a severe economic hardship. The IMRF and FICA funds are budgeted to use reserves. These funds have adequate reserves and the reallocated resources will better align with future District funding needs. The Capital fund is also budget with a deficit. Additional bond proceeds were allocated to the Debt Service fund to better align reserves.

### **2. Comprehensive Master Plan (CMP)**

The district's mission, values and long-range goals were formulated through the development of the Comprehensive Master Plan (CMP). Staff focused on the mission, values, long-range goals and initiatives of the CMP to serve as the foundation upon which the 2022 budget is built. The CMP utilizes a balanced scorecard approach whereby each objective has a specific measure to determine and track the degree of success in which the objective is accomplished. All expenditures and revenues should be consistent with and support the district's current CMP.

### **3. Comprehensive Asset Management Plan (CAMP) – Geographic Information System (GIS)**

The 2020-2024 CMP included a listing of capital assets that were identified as needing replaced or repaired within a 5 year period (thru 2024). This is tracked

through our GIS system. This represents an inventory and valuation of all district assets with a minimum value of \$10,000. Other items that are considered major assets even with a value of less than \$10,000 are also identified in the GIS and are identified as Operational Capital items. All physical assets of the district are now included in the GIS system.

Each identified item in the GIS was assigned an estimated replacement/repair year which was determined based on a number of different variables, including current condition, manufactured life expectancy, and staff's assessment based on environmental impacts. Within the GIS, only projects scheduled in 2022 are included in the 2022 budget for approval.

#### Financing Plan for GIS

As part of the GIS process, it has been recognized that we have numerous capital items to be funded in future years. The long range financial plan for the GIS is reliant upon three different sources of revenue. First, bond proceeds from the district's long-range debt service plan; the second source is the repayment of the original infrastructure costs from our three largest revenue centers financed that utilized bond issues (The Club construction, Rec-Ice renovation, and BPC renovation).

Transfers of \$225,000 from Bridges, \$300,000 from the Club, and \$750,000 from the Recreation fund to the Debt Service Fund are included in the 2022 budget to contribute to the bond payments.

The third component is operational funds that are specifically earmarked to fund operational capital projects. The 2022 budget includes \$813,800 of capital items funded through operations in addition to the \$914,000 of capital items in the Capital Fund budget.

#### **4. Objectives**

To fulfill the mission, values and goals, staff annually prepares objectives which are tied directly to each of the district's long range goals. The budget as presented is consistent with the objectives and provides the financial means to support these objectives.

Staff objectives are presented by each of the divisions. Objectives represent larger projects or operational plans and larger scope work. The day-to-day normal operational functions, unless they will be significantly changed, are not included as objectives. Objectives represent major projects and changes to operations that are planned for the upcoming year. The budget supports these objectives and all of the day-to-day operations that our district plans to accomplish in 2022.

Business Plans are incorporated into the objectives through a column representing Performance Measures/Action Plans. These are the specific manners to achieve the goal.

**5. Accounting Basis**

The district uses accrual-based accounting. Accrual accounting, which is a legal requirement as mandated by the Governing Auditing Standards Board (GASB 34), is the best way of matching expenses to related revenues. GASB 34 requires the use of depreciation. Depreciation expense, a non-cash item, is accounted for during the annual audit and is not presented as a budgeted item.

**6. Zero Based Budget**

In formulating the 2022 budget, no 2021 budget amount was assumed to be the same or even necessary, and was therefore not automatically included in the 2022 budget. Each 2022 budget line item was carefully reviewed and includes staff's best attempt to project the actual expenses and revenues required to achieve the district's 2022 goals and objectives. All revenues and expenditures in the 2022 budget have been reviewed by all appropriate levels of staff.

**7. Charge Backs**

The 2020 budget eliminated the district's inter-fund charge back system for maintenance, administration and communication and marketing expenses. Health Insurance and directly attributable expenses were recorded in the funds directly. In 2021, all maintenance related expenses under direct control of the Park Services department were moved to the General Fund.

There are chargeback items for allocations of IMRF expenses and FICA expenses. The amount of money for these expenses is charged directly to the operations where the personnel are located. This process better measures an operation's actual costs. The monies to pay for these charges, however, are collected through the tax levy in their respective funds, IMRF (Fund 09) and Social Security and Medicare (Fund 10). Inter-fund allocations are utilized to re-apportion these dollars.

As mentioned before, there are additional inter-funds between Recreation, the Club and BPC with Debt Service in the budget to allocate portions of the respective debt service payments to those specific operations and to allow for the long term capital and debt service structure of the district to be maintained.

**8. Personnel**

The 2022 proposed budget includes a total of 75 full-time employees, which compares to 66 employees originally budgeted in 2021. A revised organizational structure that reflects these changes is attached for approval as part of the 2022

budget. Included in the budget is a 3% merit increase pool and a 2% discretionary allowance.

The district's IMRF rate for 2022 has decreased to 4.80% from the 2021 rate of 7.39%. This significant reduction drastically reduces the balances required in our IMRF fund, as well as the costs associated with having PT1 or full time employees.

Many workers have permanently left the workforce and the national quit rate is the highest on record since December of 2000. This has made attracting and retaining employees as the District resumes normal operations extremely challenging.

## **9. Tax Levy**

Attached is a levy worksheet that illustrates last year's tax levy and next year's anticipated levy of \$10,610,000. The levy will be prepared in final form with a 1.4% (\$80,245) impact to existing taxpayers. An additional \$856,493 is included for new growth in order to capture the property in the Sears EDA should the litigation be resolved. The county will automatically reduce the levy for any new growth if that does not materialize. As mentioned earlier, this new growth is the reason for the required Truth in Taxation hearing.

The District's levy is comprised into the major funds and collects taxes for General, Recreation, IMRF and FICA in our capped funds. We also collect the legal maximum for Debt Service and Special Recreation for purposes of the tax extension law.

The budgeted amount of property taxes reflects those amounts we believe we will collect after being adjusted for TIF payments, refunds and any limiting factors.

### **Budget Variances**

The following items have significant dollar changes that might raise questions due to a change from the projected numbers. These references are in addition to financial discussions reported throughout the year for 2021 operations.

#### **District Wide**

Much of the District operations have resumed to pre-COVID levels. The continued mask restrictions are still having an impact on the fitness center membership numbers which remain conservatively budgeted.

Taxes: The allocation of tax dollars are reviewed annually taking into consideration current operational needs as well as existing fund reserves. Amounts will vary greatly from year to year.

Employee Benefits: As mentioned above, finding and retaining employees is a challenge that all employers are currently facing. In order to find the staff the District requires to operate, several part time positions were consolidated to full time positions with benefits.

Education/Training: Many conferences and trainings were cancelled in the beginning of 2021. The 2022 budget anticipates a return of training opportunities.

Commodities: The consumer price index (CPI) increased 6.2% from the previous October. Budget amounts reflect the high rate of inflation.

Utilities: With a few exceptions, utilities are budgeted to have significant variances from projections. The increase due to the expiration of the previous natural gas contract is reflected in the budget.

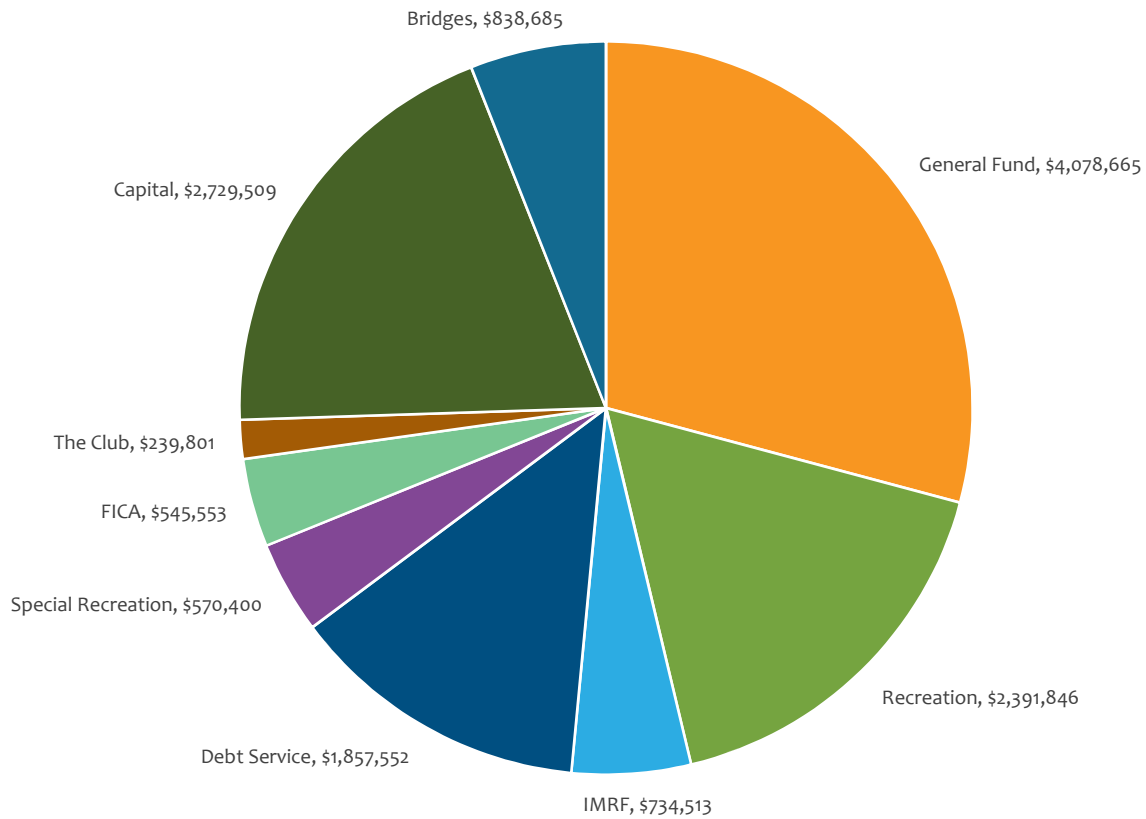
### **Overview of District Fund Balances and Operations**

Attached are graphs that illustrate the projected operations and beginning and ending fund balances for 2021 and 2022 based on the 2022 budget as presented.

**2022 Proposed Budget  
2021 Fund Balance Summary**

<b>Fund</b>	<b>January 01, 2021 Fund Balance</b>	<b>Projected 2021 Net Income (Loss) Excluding Capital and D/S</b>	<b>Projected 2021 Capital and D/S Expenditures</b>	<b>Projected 2021 Net Income (Loss)</b>	<b>Budgeted 2021 Net Income (Loss)</b>	<b>Projected December 31, 2021 Fund Balance</b>
General Fund	4,143,908	349,757	415,000	(65,243)	(415,000)	4,078,665
Recreation	1,324,718	1,817,128	750,000	1,067,128	-	2,391,846
IMRF	969,513	(235,000)	-	(235,000)	(200,000)	734,513
Debt Service	2,110,424	34,477,679	34,730,551	(252,872)	(1,602,000)	1,857,552
Special Recreation	566,038	226,281	221,919	4,362	83,000	570,400
FICA	908,638	(363,085)	-	(363,085)	(323,000)	545,553
The Club	(33,911)	273,711	-	273,711	-	239,801
Capital	3,098,546	1,967,935	2,336,972	(369,037)	(706,800)	2,729,509
Bridges	456,181	573,216	190,712	382,504	-	838,685
<b>Total</b>	<b>13,544,056</b>	<b>39,087,622</b>	<b>38,645,154</b>	<b>442,468</b>	<b>(3,163,800)</b>	<b>13,986,524</b>

Projected December 31, 2021 Fund Balance

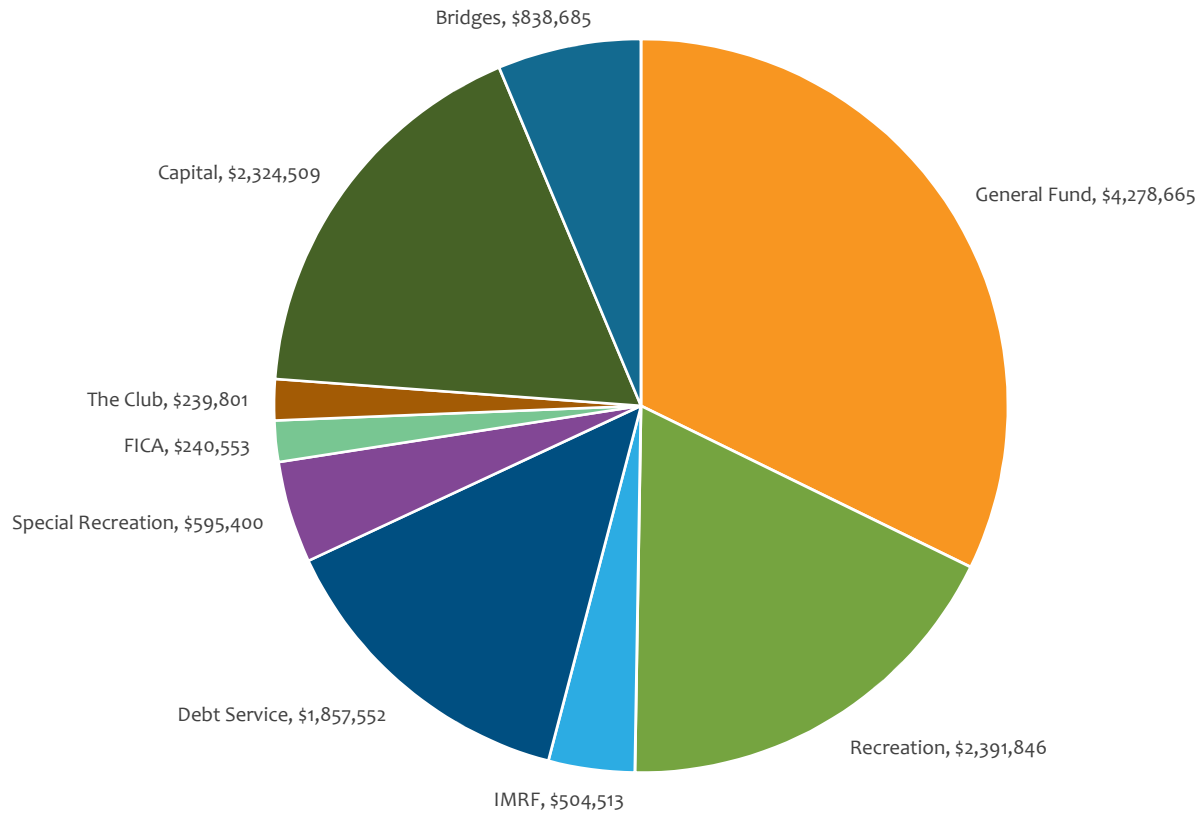




**2022 Proposed Budget  
2022 Fund Balance Summary**

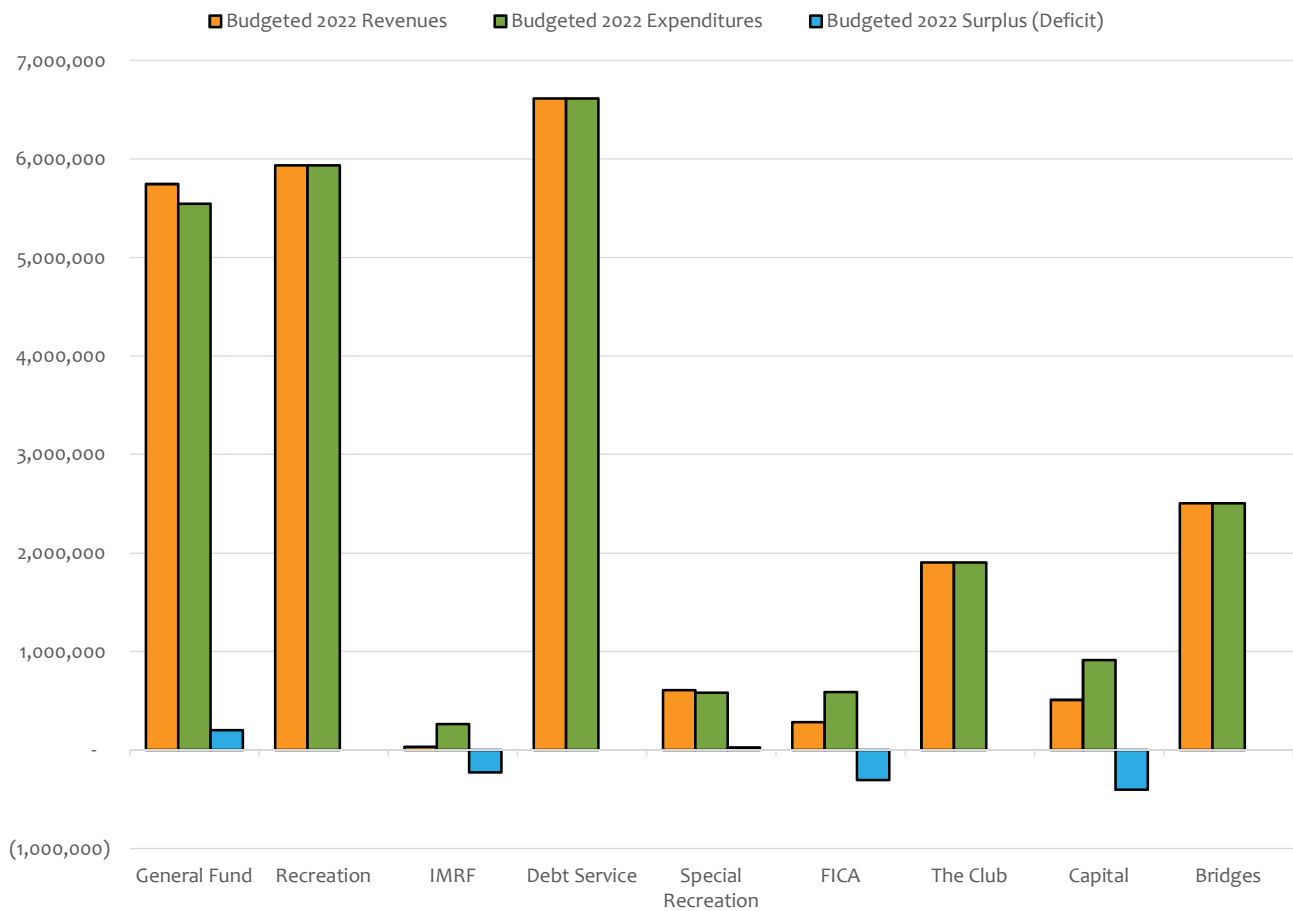
<b>Fund</b>	<b>Projected January 01, 2022 Fund Balance</b>	<b>Budgeted 2022 Net Income (Loss) Excluding Capital and D/S</b>	<b>Budgeted 2022 Capital and D/S Expenditures</b>	<b>Budgeted 2022 Net Income (Loss)</b>	<b>Budgeted December 31, 2022 Fund Balance</b>
General Fund	4,078,665	555,000	355,000	200,000	4,278,665
Recreation	2,391,846	869,000	869,000	-	2,391,846
IMRF	734,513	(230,000)	-	(230,000)	504,513
Debt Service	1,857,552	7,840,894	7,840,894	-	1,857,552
Special Recreation	570,400	210,000	185,000	25,000	595,400
FICA	545,553	(305,000)	-	(305,000)	240,553
The Club	239,801	25,000	25,000	-	239,801
Capital	2,729,509	1,302,350	1,707,350	(405,000)	2,324,509
Bridges	838,685	229,800	229,800	-	838,685
<b>Total</b>	<b>13,986,524</b>	<b>10,497,044</b>	<b>11,212,044</b>	<b>(715,000)</b>	<b>13,271,524</b>

Budgeted December 31, 2022 Fund Balance

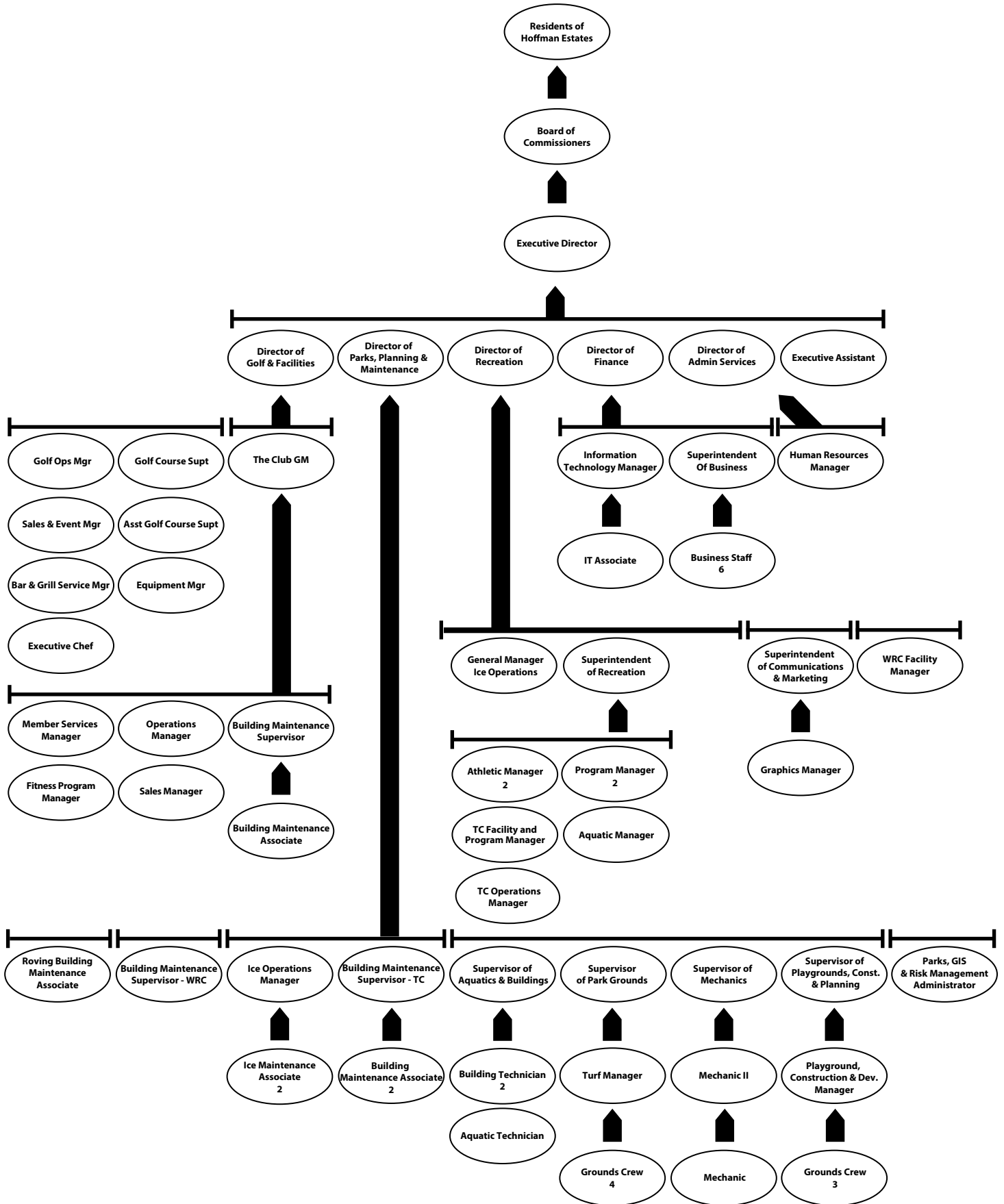


**2022 Proposed Budget  
2022 Profit and Loss Summary**

<b>Fund</b>	<b>Budgeted 2022 Revenues</b>	<b>Budgeted 2022 Expenditures</b>	<b>Budgeted 2022 Surplus (Deficit)</b>
General Fund	5,745,858	5,545,858	200,000
Recreation	5,936,423	5,936,423	-
IMRF	32,416	262,416	(230,000)
Debt Service	6,613,322	6,613,322	-
Special Recreation	607,265	582,265	25,000
FICA	281,678	586,678	(305,000)
The Club	1,903,281	1,903,281	-
Capital	509,000	914,000	(405,000)
Bridges	2,503,019	2,503,019	-
<b>Total</b>	<b>24,132,262</b>	<b>24,847,262</b>	<b>(715,000)</b>



**Table of Organization - Full Time Employees**



## HEPD Full-time Salary Ranges

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	<b>Minimum</b>	<b>Mid-Point</b>	<b>Maximum</b>
GRADE 1	\$36,250	\$45,750	\$55,157
GRADE 2	\$41,250	\$53,000	\$61,646
GRADE 3	\$44,000	\$55,500	\$67,053
GRADE 4	\$52,000	\$63,500	\$75,164
GRADE 5	\$62,500	\$72,250	\$81,885
GRADE 6	\$72,750	\$87,500	\$102,228
GRADE 7	\$93,750	\$121,500	\$149,350

**HOFFMAN ESTATES PARK DISTRICT  
2022 BUDGET GOALS & OBJECTIVES  
ADMINISTRATION AND FINANCE DIVISION**

Key: C = Complete / SC = Substantially Complete / IP = In Progress / NB= Not Begun / NA = Not Accomplished

**DISTRICT GOAL 2: SOCIAL EQUITY**

Objective/Goal	Performance Measures/Action Plan	Status
Utilize bilingual staff for “Hoffman University” presentations.	Conduct open enrollment meetings in both English and Spanish.	
Determine underserved areas.	Prepare analysis of preschool participants using geographical data to determine underserved areas of the community.	

**DISTRICT GOAL 3: FINANCIAL STEWARDSHIP**

Objective/Goal	Performance Measures/Action Plan	Status
Ensure employee wages are competitive yet aligned with value as minimum wage increases in the coming years.	<ul style="list-style-type: none"> <li>• Prepare analysis market rates and benefits for part-time positions.</li> <li>• Review and update full-time salary ranges.</li> </ul>	
Achieve annual budget to maintain fund balance reserves.	<ul style="list-style-type: none"> <li>• Prepare an analysis of direct costs for services. Provide recommendations for fee increases to cover direct and indirect costs.</li> <li>• Develop a policy for District user fees.</li> </ul>	
Determine better tracking mechanisms to provide data for decision-making.	<ul style="list-style-type: none"> <li>• Utilize user fields in District applications to enable customized reporting.</li> <li>• Provide analysis using census data on household income and demographics of participants</li> </ul>	
Work with the credit card company to maximize acceptance and cashback potential.	Review invoices and websites of vendors currently receiving paper checks or EFT. Transition where possible to credit card payments.	
Utilize our resources effectively and efficiently.	Monitor natural gas pricing to determine when or if it is advantageous to enter a longer-term contract.	
Perform internal control audits.	Review drop-in ice programs to assess and enhance controls where needed.	
Update Fund Balance Reserve Policy.	Review and update current Fund Balance Reserve Policy based on GFOA recommendations. Bring updated Fund Balance Reserve Policy to the board.	

**DISTRICT GOAL 4: OPERATIONAL EXCELLENCE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Utilize analytics to study trends in membership over the past few years to determine areas of low memberships.	<ul style="list-style-type: none"> <li>Utilize analytics to study trends in membership over the past few years to determine areas of low memberships.</li> <li>Provide analysis using census data on household income and demographics of members as well as underserved areas.</li> </ul>	
Review RaceTrac features to ensure optimal usage.	<ul style="list-style-type: none"> <li>Track progress of updates to online acceptance signatures. Implement when fully developed.</li> <li>Review and implement enhancements that improve user or customer experience.</li> </ul>	
Expand virtual server environment to reduce energy consumption.	Purchase and deploy 2 Virtual Server Hosts	

**DISTRICT GOAL 6: CUSTOMER SERVICE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Improve technology in all program areas.	<ul style="list-style-type: none"> <li>Maximize features of BS&amp;A to streamline processes, reduce manual paperwork and increase access to materials.</li> <li>Develop web-based forms, contracts, and applications utilizing applications chosen by District.</li> </ul>	
Compare the District's processes with available technology to enhance customer experience and streamline workflow.	Implement digital signatures for in-person contracts, waivers, and agreements.	

**HOFFMAN ESTATES PARK DISTRICT  
2022 BUDGET GOALS & OBJECTIVES  
PARKS, PLANNING & MAINTENANCE DIVISION**

Key: C = Complete / SC = Substantially Complete / IP = In Progress  
NB= Not Begun / NA = Not Accomplished

**DISTRICT GOAL 1: HEALTHY & ENJOYABLE EXPERIENCES**  
**(Provide beneficial & rewarding experiences)**

Objective/Goal	Performance Measures/Action Plan	Status
Use our drone technology to promote our parks and features that are in our parks.	In corporation with C&M departments to post items via social media and our website showing amenities in our Parks. Keep virtual website up to date.	
Hold three events consisting of bird house building projects, nature walks, school horticulture field trips, etc. with local groups.	Work with local boy scouts/girl scouts/local schools to hold three events per year.	
Implement a cross-country skiing course.	Create course at Fabbrini Park.	

**DISTRICT GOAL 2: SOCIAL EQUITY**

Objective/Goal	Performance Measures/Action Plan	Status
Ensure all maintenance forms and procedures translated to Spanish as appropriate.	Completed prior to April 30, 2022.	

**DISTRICT GOAL 3: FINANCIAL STEWARDSHIP**

Objective/Goal	Performance Measures/Action Plan	Status
Evaluate GIS replacements assets.	Develop a financial plan for capital repairs, replacements and development based on GIS information.	
Increase efficiency for maintenance staff.	Create utility maps for maintenance tracking.	
Develop a new position titled Forestry and Landscape Manager. This position will allow the district maintenance team to keep completing projects in house and allow for more detail work on trees and landscapes, at all facilities including landscapes at Bridges.	Hire the individual.	
Add a full time grounds crewmember to the Parks and Construction Team. This crewmember would work primarily with the construction team and then assist in winter months with district custodial work and Ice operations. This position would replace two seasonal employees.	Hire the individual.	
Restructure maintenance staffing at Seascap for cost savings.		

**DISTRICT GOAL 4: OPERATIONAL EXCELLENCE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Repair front entrance walls at Willow Recreation Center	Hire contractor for concrete work.	
Upgrades to Huntington Park	Design and install new playground equipment at Huntington Park	
Upgrades to Hoffman Park	Design and Install new playground equipment at Hoffman Park	
Replace Dodge 1 Ton Parks Vehicle	Purchase from state contract.	
Replace Dodge Ram Parks Building Tech Van	Purchase from state contract.	
Update North Side TC HVAC	New condenser compressor on TC north side HVAC unit installed.	
Update HVAC to upstairs kitchen at BPC	Install new kitchen air handler at BPC	
Provide proper combustion air to boiler room at The Club.	Install new makeup air unit at The Club	
Provide adequate separation between basketball courts and or activities at The Club.	Install new gym curtain dividers at The Club	
Court crack fill and recolor at Cannon, Charlemagne, South Ridge and Armstrong Parks.	Complete bids and hire outside contractor to complete work.	
Elevator piston sleeve replacement at Bridges on the main elevator.	Complete bids and hire outside contractor to complete work.	
Asphalt parking lot and path crack fill at WRC, The Club, Seascape and various paths(based on inspections)	Complete bids and hire outside contractor to complete work.	
Complete repairs of Seascape pool base.	Sand blast the concrete base of the pool at Seascape Family Aquatic Center and then complete concrete repairs along with a new paint of the concrete.	
Develop the old sand volleyball area at Seascape Family Aquatic Center.	Turn the area into open green space with shade structures to allow camps and other uses more grass space with shade.	
Beacon Pointe Park Development	Secure all permits for the Beacon Pointe OSLAD and go to bid for the construction. After permits and bids complete install of the project.	
Willow Recreation Center Improvements	Phase 1 will include engineering and architecture conceptual plans for Willow Rec Center to determine overall budget for converting racquetball court to fitness center and an expansion of locker rooms. Additionally, will include indoor turf for auxiliary gym.	
Pine Park OSLAD	Submit application for an OSLAD grant at Pine Park. The conceptual plan would include converting in line skating to five pickle ball courts, new park shelter, updating the 2-5 playground, path constructions, new drainage for open space areas and enhancements to the sled hill.	



**DISTRICT GOAL 5: ENVIRONMENTAL AWARENESS**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Community horticulture event.	Conduct a tree seedling-planting event that will also highlight proper tree maintenance from planting to caring for fully-grown trees.	
Provide Earth Day events for the community.	Hold a volunteer park clean up in April, where residence have the opportunity to help beautify their neighborhood parks through weed removal, garbage pick-up, edging landscape beds, cleaning park structures and painting.	
A volunteer invasive plant removal.	Will be scheduled based on the quantity of invasive plants and locations.	
Educate the community on our shoreline management while holding community events for seed collection.	Combine our Seed Collection at Charlemagne Park with a Parks Department run educational event of shoreline management, why HE Parks maintains the shorelines with native buffer zones.	

**DISTRICT GOAL 6: CUSTOMER SERVICE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Staff to corporate with public concerns and questions.	Respond to resident inquiries within timely manner.	
Provide Park Updates via district webpage.	All park projects posted under park updates.	

**HOFFMAN ESTATES PARK DISTRICT  
2022 GOALS & OBJECTIVES  
RECREATION DIVISION**

**DISTRICT GOAL 1: HEALTHY & ENJOYABLE EXPERIENCES**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>
Offer quality recreation programs that are innovative, diverse and meet the needs of community.	Expand Pickleball programming through in-house tournaments and leagues
Offer quality recreation programs that are innovative, diverse and meet the needs of community.	Offer two new figure skating classes
Offer quality recreation programs that are innovative, diverse and meet the needs of community.	Expand advanced level ballet programming
Offer quality recreation programs that are innovative, diverse and meet the needs of community.	Create an adult soccer league
Offer quality recreation programs that are innovative, diverse and meet the needs of community.	Expand hockey development program with tot introductory program
Develop fitness marketing campaign.	Develop community fitness center campaign and regular member retention programs.
Evaluate cricket participation and address field needs	Expand cricket programming through HUSC
Provide community and family-oriented events	Offer one new spring special event
Expand hockey program with adult leagues	Expand adult hockey league
Hold physical challenge event at South Ridge Ninja Course	Offer program in spring or summer

**DISTRICT GOAL 2: SOCIAL EQUITY**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>
Increase hockey participation and exposure in the community with regional marketing	Expand marketing efforts regionally
Increase hockey participation and exposure in the community with regional marketing	Partner with Chicago Wolves on clinics and player appearances
Implement community awareness campaign of all programs, services and facilities	

Develop programs to meet adult population	Offer one new program / event per brochure.
Expand senior programming	Offer a minimum of two programs or events per season in the evening.
Provide community free opportunities to participate in ice programs.	Offer a minimum of two free figure skating or two free hockey programs this year.

**DISTRICT GOAL 3: FINANCIAL STEWARDSHIP**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>
Increase facility and field rentals	
Investigate the redesign and operation of concession stand at Triphahn Center	Apply for liquor license for concession stand. Purchase additional tables and/or assess the layout of concession stand seating area.

**DISTRICT GOAL 4: OPERATIONAL EXCELLENCE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>

**DISTRICT GOAL 5: ENVIRONMENTAL AWARENESS**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>
Integrate environmental practices into programming	
Develop programs at South Ridge	Implement new programs on site.

**DISTRICT GOAL 6: CUSTOMER SERVICE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>
Ensure website is current & relevant at all times	Create website sub-committee responsible for weekly checks on each page
Redesign and establish new plan for eblasts	Create weekly schedule which includes programs, events and facilities to highlight

**HOFFMAN ESTATES PARK DISTRICT  
GOALS & OBJECTIVES  
The Club at Prairie Stone**

Key: C = Complete / SC = Substantially Complete / IP = In Progress / NB= Not Begun / NA = Not Accomplished

**DISTRICT GOAL 1: HEALTHY AND ENJOYABLE EXPERIENCES**

Objective/Goal	Performance Measures/Action Plan	Status
Enroll 1,200 new members in 2022.	With the assistance of the C&M Team create print marketing, social media & email marketing, and community outreach for each month of the year. Highlight the cleanliness, spaciousness, and renovated spaces.	
To enroll 10% of new members into HIIT Club.	Offer HIIT members more exclusive content and or discounts such as access to password protected webpage with short training videos and nutrition information, as well as exclusive mini clinics, and corrective exercise fitness assessments.	
Offer specialty fitness programming	Promote and create a variety of small groups or single athletes in training specific to their sport or goals	
Highlight the health and wellness achievements of The Club members and participants with the community.	Individual stories and achievements will be highlighted through the monthly member newsletter, social media and bulletin board in the facility. 2 members will be highlighted each quarter.	
Add new formats of group fitness classes that are innovative and fit with industry trends	Add new group fitness classes on to the schedule that we have never offered before. Specifically in the genera of yoga, barre, and boxing.	
Develop a weightlifting educational programs for youth and adults	Offer personal trainer led programs to teach members of all ages how to use the new weight training equipment, particularly of lifting cages and plate loaded pieces.	
Add outdoor workout area	Make necessary modifications and additions to existing areas outside surrounding the facility so we can offer and outdoor workout space and hold outdoor classes.	
Offer Kids Club programing.	With the transition of not offering daily child care at the facility, staff will create specialty kids programing in this area to provide members specialty programs and classes for their children scheduled around our group fitness classes.	

**DISTRICT GOAL 2: SOCIAL EQUITY**

Objective/Goal	Performance Measures/Action Plan	Status
Provide introductory sport specific athletic trainings for our community.	Offer a complimentary sport or athletic youth classes or trainings per quarter for underprivileged youth in Hoffman Estates community.	

**DISTRICT GOAL 3: FINANCIAL STEWARDSHIP**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Hire a Full Time Building Maintenance Associate.	Promote and hire a FT Building Maintenance Associate who will split time with Bridges & The Club in each of the facilities respective peak seasons.	
Constantly monitor staffing plan and pay rates for all staff members.	Maintain a competitive pay rate and benefits for all staff based on the current job market place. This is an area that is constantly evolving and will need to be monitored throughout the year to maintain our valuable employees.	
Purchase curtain divider for gym.	Purchase and install new curtain divider to replace broken and torn curtain in-between middle and east gym.	

**DISTRICT GOAL 4: OPERATIONAL EXCELLENCE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Evaluate underused space at The Club. Explore options to create new or modified programs that will draw in new members, rentals and programs.	Concentrate on the areas at The Club that are not being used regularly such as The Kids Club space, old outdoor playground, and old spin studio. Collaborate with Recreation Department for possible expansion of programming in these areas.	
Provide regular safety trainings for staff.	Provide Medic AED, CPR, First Aid Course educational training opportunities to all HEParks staff. Ensure all staff attend training within first 90 days of employment.	
Increase participation in membership and facility use at The Club from area corporations.	Member Services team will foster local corporate relationships by scheduling on or off site visits to area corporations.	
Highlight online membership sales on Club Website	Simplify the membership sales process and highlight online memberships on The Club website as well as create an internal process for those who purchase membership online.	
Develop an equipment upgrade plan	Work with vendors and staff to develop an equipment upgrade plan to ensure the facility is offering the most innovating fitness equipment to our membership.	

**DISTRICT GOAL 5: ENVIRONMENTAL AWARENESS**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Minimize paper files – continue migrating to electronic storage and fully utilize all software.	Give directive to staff to organize files electronically by using scanning system and file organization methods. Reduce facility paper use by 10%.	

**DISTRICT GOAL 6: CUSTOMER SERVICE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Ensure website is current and relevant at all times	Use the marketing plan and regular meetings with C&M to update the website every month to reflect most current information, monthly promos and facility announcements.	
Improve technology in all program areas	Budget for additional MyZone support training to expand our programming options with what MyZone offers.	
Purchase InBody Body Composition Analyzer	Purchase InBody Body Composition Analyzer that will become an excellent tool of measurement for our trainers and HIIT coaches as well as an excellent member retention tool.	

**HOFFMAN ESTATES PARK DISTRICT  
GOALS & OBJECTIVES  
GOLF**

Key: C = Complete / SC = Substantially Complete / IP = In Progress / NB= Not Begun / NA = Not Accomplished

**DISTRICT GOAL 1: HEALTHY AND ENJOYABLE EXPERIENCES**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Offer a variety of different tee times and fees to meet total green fee revenue for the 2022 season.	Continue to monitor daily play and provide weekly marking email blasts based on weather and bookings. Create an early booking discount rate for prepaid times.	
Provide 24 Preferred Tee Times Groups (25 Groups in 2021).	Secure 2021 Groups with an early rewards renewal plan. Market to new groups about securing a weekly prime time and capitalize on the difficulty of getting early weekend tee times during this popular time.	
Offer four Special Golf Course Events.	Promote March Madness, Par 3 Challenge, Pro Am Scramble, and Turkey Shoot via email blast, social media and also signage in golf shop. Each event will be key POS add on two weeks prior to event.	
Offer two Special TopTracer Tournament Events	Promote events via email blast, social media and also signage in golf shop. Each event will be key POS add on two weeks prior to event.	
Offer Jr. Program classes in Spring, Summer and Fall.	Expand participation on JR Programs by increases class size by advertising on social distance and outside classes.	
Host multiple wedding functions	Host ceremonies and receptions by offering special promotions and flexible cancellation policies.	
Offer Winter Fest and Breakfast with Santa	Staff will contact all past participants one month out reminding them of special event. Start email campaign minimum one month prior to events.	

**DISTRICT GOAL 2: SOCIAL EQUITY**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Provide golf activities to the special needs community	Partner with Freedom Golf Association (FGA), NWSRA or a similar organization to provide golf activities.	

**DISTRICT GOAL 3: FINANCIAL STEWARDSHIP**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Hire a Full Time Building Maintenance Associate.	Promote and hire a FT Building Maintenance Associate who will split time with Bridges & The Club in each of the facilities respective peak seasons.	
Hire a PPT Line Cook.	Promote and hire a PPT Line Cook to help secure dedicated staff and to provide stability to the kitchen staff.	
Constantly monitor staffing plan and pay rates for all staff members.	Maintain a competitive pay rate and benefits for all staff based on the current job market place. This is an area that is constantly evolving and will need to be monitored throughout the year to maintain our valuable employees.	
Provide Discount & Annual Golf Passes program to help increase rounds and loyal customers.	Direct email blast to current pass holders offering them early bird sign-up in January. Along with poster size sign in pro shop. Will be feature add on item in March and April for all golfers when they check in for their rounds.	
Review and adjust rate structure for Green Fees to maintain or increase \$ per round revenue.	Evaluate and adjust rate structure based on daily usage and prime times for both weekday and weekend rounds.	
Work with Parks Department to get preferred pricing on joint maintenance purchases for the facility.	Collaborate with Parks Department on purchasing chemical program items to get bulk discounts district wide.	

**DISTRICT GOAL 4: OPERATIONAL EXCELLENCE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Have key staff attend HEParks AED & CPR training.	Have staff attend district certification classes during the course of the year.	
Implement new POS software for both F&B and Golf Departments	Upgrade our POS system to accommodate all the new technologies available with POS software. Which includes F&B orders from your phone, tablet, and google and apple pay. Golf POS to fully integrate with tee sheet and website.	

**DISTRICT GOAL 5: ENVIRONMENTAL AWARENESS**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Integrate environmental practices	Complete burns, mowing, and alternate chemical applications on native areas.	



**DISTRICT GOAL 6: CUSTOMER SERVICE**

<b>Objective/Goal</b>	<b>Performance Measures/Action Plan</b>	<b>Status</b>
Receive 10 Five Star Reviews on the Knot and Wedding Wire for Weddings. Goal is 10 Reviews receiving five stars.	Provide detailed training to staff and hold weekly event meetings to ensure all details are outlined to event staff. Follow up Bride & Grooms after the wedding with Thank You and promotion to complete reviews.	
Enhance communication to community about golf rates, events, and programs.	Send monthly email blasts throughout the 2021 season to encourage patronage.	
Enhance communication to community through social media.	Increase social media posts about special events and develop campaign outline in Q1. Implement campaign in March. Post at least once daily on social media platforms throughout year. Increase followers throughout calendar year. Develop Golf & Wedding Paid Social Campaigns	

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
01	GENERAL						
	10	<b>Administration</b>					
		Revenue					
			10-3400	INTERFUND CHARGES	296,440	355,730	325,671
			10-3500	TAXES	3,832,037	4,151,586	5,013,000
			10-3600	INVESTMENT INCOME	95,891	53,000	117,000
			10-3900	GRANT REIMBURSEMENT	189,951	189,951	193,750
			10-4000	RENTALS	59,425	75,427	84,437
			10-9000	MISCELLANEOUS	17,321	19,659	12,000
		Revenue Total			4,491,066	4,845,353	5,745,858
		Expense					
			10-6000	PROPERTY & LIABILITY INSURANCE	(60,472)	(120,946)	(115,206)
			10-6100	EMPLOYMENT INSURANCE	(65,548)	(131,097)	(132,092)
			10-6200	UNEMPLOYMENT INSURANCE	(30,912)	(36,998)	(48,000)
			10-6300	LOSS PREVENTION	(7,220)	(8,195)	(8,040)
			10-6500	AUDIT SERVICE	(19,200)	(19,200)	(18,100)
			10-7000	PAYROLL	(861,255)	(974,077)	(1,190,846)
			10-7100	EMPLOYEE BENEFITS	(126,661)	(153,729)	(219,477)
			10-7200	EDUCATION/TRAINING	(4,340)	(4,340)	(8,175)
			10-7300	CONTRACTED SERVICES	(34,617)	(66,350)	(42,500)
			10-7400	SERVICE/RENTAL AGREEMENTS	(66,927)	(73,032)	(92,803)
			10-7500	SUPPLIES	(11,069)	(14,600)	(16,500)
			10-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(14,376)	(14,750)	(20,350)
			10-7800	ADMINISTRATIVE	(18,413)	(23,390)	(31,235)
			10-8000	UTILITIES	(11,221)	(13,125)	(13,335)
			10-8100	EQUIPMENT	(1,022)	(1,500)	(3,500)
			10-8900	TECHNOLOGY	(17,467)	(22,000)	(21,400)
			10-9000	MISCELLANEOUS	(7,087)	(7,686)	(7,500)
		Expense Total			(1,357,808)	(1,685,015)	(1,989,059)
		<b>Administration Total</b>			<b>3,133,258</b>	<b>3,160,338</b>	<b>3,756,799</b>
	20	<b>Maintenance</b>					
		Expense					
			20-7000	PAYROLL	(1,464,810)	(1,650,055)	(1,906,223)
			20-7100	EMPLOYEE BENEFITS	(190,983)	(234,021)	(289,785)
			20-7200	EDUCATION/TRAINING	(3,807)	(4,500)	(9,000)
			20-7300	CONTRACTED SERVICES	(13,089)	(23,306)	(23,106)
			20-7500	SUPPLIES	(90,450)	(95,000)	(98,500)
			20-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(2,444)	(2,444)	(2,475)
			20-7800	ADMINISTRATIVE	(1,824)	(1,834)	(1,860)
			20-8000	UTILITIES	(186,580)	(215,223)	(245,125)
			20-8100	EQUIPMENT	(9,941)	(12,500)	(12,950)
			20-8200	MAINTENANCE & REPAIRS	(106,286)	(133,593)	(405,525)
			20-8300	FACILITY MAINTENANCE/REPAIR	(189,070)	(246,100)	0
			20-8400	PROPERTY MAINTENANCE	(104,469)	(125,005)	(137,250)
			20-8500	FUEL/LUBRICANTS	(55,851)	(67,000)	(70,000)
		Expense Total			(2,419,602)	(2,810,581)	(3,201,799)
		<b>Maintenance Total</b>			<b>(2,419,602)</b>	<b>(2,810,581)</b>	<b>(3,201,799)</b>
	90	<b>Capital Projects</b>					
		Expense					
			90-1030	BIRCH PARK OSLAD	(331,188)	(415,000)	0
		Expense Total			(331,188)	(415,000)	0
		<b>Capital Projects Total</b>			<b>(331,188)</b>	<b>(415,000)</b>	<b>0</b>
	92	<b>Capital Projects</b>					
		Expense					
			92-1010	PLUM FARMS ANNEXATION	0	0	(25,000)
			92-1020	BEACON POINT ENHANCEMENT	0	0	(270,000)
			92-1030	VEEAM BACKUP SERVER	0	0	(10,000)
			92-1040	VIRTUAL SERVERS	0	0	(35,000)
			92-1050	MECHANICS TOOLS	0	0	(15,000)
		Expense Total			0	0	(355,000)
		<b>Capital Projects Total</b>			<b>0</b>	<b>0</b>	<b>(355,000)</b>
	<b>GENERAL Total</b>				<b>382,468</b>	<b>(65,243)</b>	<b>200,000</b>
<b>01 Total</b>					<b>382,468</b>	<b>(65,243)</b>	<b>200,000</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
02	RECREATION						
	10	<b>Administration</b>					
		Revenue					
			10-3400	INTERFUND CHARGES	224,810	269,760	319,434
			10-3500	TAXES	1,576,298	1,698,102	969,000
			10-3600	INVESTMENT INCOME	0	15,000	15,000
			10-4000	RENTALS	77,754	80,041	80,612
			10-9000	MISCELLANEOUS	1,093	1,322	750
		Revenue Total			1,879,956	2,064,225	1,384,796
		Expense					
			10-3400	INTERFUND CHARGES	(625,000)	(750,000)	(750,000)
			10-7000	PAYROLL	(527,655)	(655,727)	(1,128,129)
			10-7100	EMPLOYEE BENEFITS	(99,702)	(126,082)	(214,688)
			10-7200	EDUCATION/TRAINING	(7,866)	(7,866)	(14,610)
			10-7300	CONTRACTED SERVICES	(17,553)	(21,698)	(21,800)
			10-7400	SERVICE/RENTAL AGREEMENTS	(24,838)	(28,500)	(29,982)
			10-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(2,512)	(2,512)	(2,984)
			10-8000	UTILITIES	(389,671)	(480,176)	(526,376)
			10-8100	EQUIPMENT	(3,154)	(5,350)	(5,295)
			10-9000	MISCELLANEOUS	(57,486)	(69,350)	(69,350)
		Expense Total			(1,755,437)	(2,147,261)	(2,763,214)
		<b>Administration Total</b>			<b>124,518</b>	<b>(83,036)</b>	<b>(1,378,418)</b>
	15	<b>Communication &amp; Marketing</b>					
		Revenue					
			15-3800	CORPORATE RELATIONS	101,363	115,000	126,500
		Revenue Total			101,363	115,000	126,500
		Expense					
			15-3800	CORPORATE RELATIONS	(800)	(3,000)	(9,000)
			15-7000	PAYROLL	(180,078)	(216,428)	(34,663)
			15-7200	EDUCATION/TRAINING	0	(1,330)	(3,075)
			15-7300	CONTRACTED SERVICES	(10,037)	(13,870)	(8,764)
			15-7500	SUPPLIES	(2,122)	(2,715)	(3,080)
			15-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(6,799)	(7,633)	(9,394)
			15-7800	PRINTING/PUBLICATION	(6,346)	(9,131)	(8,200)
			15-7900	ADVERTISING/PROMOTIONAL	(19,343)	(36,197)	(40,000)
		Expense Total			(225,525)	(290,304)	(116,176)
		<b>Communication &amp; Marketing Total</b>			<b>(124,161)</b>	<b>(175,304)</b>	<b>10,324</b>
	20	<b>Maintenance</b>					
		Expense					
			20-7000	PAYROLL	(325,050)	(396,367)	(454,591)
			20-7100	EMPLOYEE BENEFITS	(34,477)	(42,327)	(69,101)
		Expense Total			(359,527)	(438,694)	(523,692)
		<b>Maintenance Total</b>			<b>(359,527)</b>	<b>(438,694)</b>	<b>(523,692)</b>
	32	<b>Triphahn Center</b>					
		Revenue					
			32-4000	RENTALS	30,271	34,970	45,000
			32-4100	MEMBERSHIPS	95,309	115,489	129,500
			32-4200	GUEST SERVICES	2,925	3,100	4,300
			32-5300	FITNESS PROGRAMS	4,185	4,850	5,000
		Revenue Total			132,690	158,409	183,800
		Expense					
			32-4200	GUEST SERVICES	(1,565)	(1,832)	(2,153)
			32-5300	FITNESS PROGRAMS	(3,233)	(3,747)	(3,687)
			32-7000	PAYROLL	(52,845)	(70,033)	(85,020)
			32-7500	SUPPLIES	(842)	(1,000)	(4,840)
			32-8200	MAINTENANCE & REPAIRS	(3,863)	(4,500)	(5,500)
		Expense Total			(62,348)	(81,112)	(101,200)
		<b>Triphahn Center Total</b>			<b>70,342</b>	<b>77,297</b>	<b>82,600</b>
	34	<b>Willow Recreation Center</b>					
		Revenue					
			34-3800	SPONSORSHIP/ADVERTISING	4,900	4,900	0
			34-4000	RENTALS	41,722	51,343	69,160

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

fund	descrip	Function	Dept	Revenue or E	department	description2	2021 YTD	Projected 2021	2022 Budget	
02	RECI	34	Willow	Revenue	34-4100	MEMBERSHIPS	44,071	52,358	53,375	
					34-4200	GUEST SERVICES	821	881	1,750	
					34-4300	COURTS	1,769	2,500	2,500	
					34-5100	RACQUETBALL	902	930	1,320	
					34-5200	LEAGUES/TOURNAMENTS	1,770	2,416	2,450	
					34-5300	FITNESS PROGRAMS	816	1,000	2,000	
						Revenue Total		96,772	116,328	132,555
						Expense				
					34-4000	RENTALS	0	(31)	0	
					34-4100	MEMBERSHIPS	(848)	(2,000)	(3,200)	
					34-4200	GUEST SERVICES	(174)	(238)	(646)	
					34-5100	RACQUETBALL	(599)	(717)	(924)	
					34-5200	LEAGUES/TOURNAMENTS	(40)	(320)	(480)	
					34-5300	FITNESS PROGRAMS	(199)	(621)	(1,068)	
					34-7000	PAYROLL	(57,132)	(65,012)	(76,010)	
					34-7500	SUPPLIES	(762)	(3,000)	(5,000)	
					34-8200	MAINTENANCE & REPAIRS	(2,215)	(3,000)	(4,665)	
						Expense Total		(61,970)	(74,939)	(91,993)
						<b>Willow Recreation Center Total</b>		<b>34,802</b>	<b>41,389</b>	<b>40,562</b>
					50				Revenue	50-5000
50-5300	GYMNASTICS	36,905	41,596	50,000						
50-5400	ARTS AND CRAFTS	2,670	2,670	0						
50-5500	MARTIAL ARTS	55,835	65,843	76,250						
50-5800	VOGELEI PRGM/EVENTS	4,998	6,273	16,000						
50-5900	SPECIAL EVENTS	7,670	7,670	13,200						
50-6100	DANCE	48,757	67,210	88,970						
	Revenue Total		185,122	220,002						280,206
	Expense									
50-4000	RENTALS	0	(100)	0						
50-5000	GENERAL PROGRAMS	(9,882)	(12,550)	(16,462)						
50-5300	GYMNASTICS	(22,703)	(25,962)	(35,000)						
50-5400	ARTS AND CRAFTS	0	(1,925)	0						
50-5500	MARTIAL ARTS	(23,348)	(48,956)	(49,982)						
50-5800	VOGELEI PRGM/EVENTS	(9,807)	(10,271)	(13,308)						
50-5900	SPECIAL EVENTS	(14,671)	(14,671)	(28,350)						
50-6100	DANCE	(28,783)	(33,176)	(58,156)						
	Expense Total		(109,194)	(147,611)						(201,258)
	<b>General Programming Total</b>		<b>75,928</b>	<b>72,391</b>						<b>78,948</b>
55				Revenue						55-3800
					55-5000	SENIOR PROGRAMS	10,502	13,371	20,490	
						Revenue Total		13,502	16,371	23,490
						Expense				
					55-4100	MEMBERSHIPS	(3,527)	(3,758)	(5,490)	
					55-5000	SENIOR PROGRAMS	(12,727)	(15,113)	(18,756)	
						Expense Total		(16,254)	(18,871)	(24,246)
						<b>Senior Programming Total</b>		<b>(2,752)</b>	<b>(2,500)</b>	<b>(756)</b>
60				Revenue	60-3900	GRANT REIMBURSEMENT	216,127	287,406	0	
					60-5000	GENERAL PROGRAMS	12,914	24,548	48,021	
					60-5100	DAY CAMPS	33,334	33,334	31,980	
					60-5200	PRESCHOOL	151,987	219,826	286,657	
					60-5300	PARENT/TOT	4,636	7,480	14,788	
					60-5500	LSC	278,498	348,558	519,210	
						Revenue Total		697,496	921,152	900,656
						Expense				
					60-3900	GRANT REIMBURSEMENT	(43,437)	(43,437)	0	
					60-5000	GENERAL PROGRAMS	(7,831)	(13,942)	(30,849)	
					60-5100	DAY CAMPS	(15,194)	(15,194)	(14,374)	

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip</b>	<b>Function</b>	<b>Dept</b>	<b>Revenue or E</b>	<b>department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
02	RECI	60	Early C	Expense	60-5200	PRESCHOOL	(112,146)	(135,296)	(168,983)
					60-5300	PARENT/TOT	(2,683)	(4,436)	(10,384)
					60-5500	LSC	(177,023)	(196,330)	(183,026)
				Expense Total			(358,315)	(408,635)	(407,616)
				<b>Early Childhood Programming Total</b>			<b>339,181</b>	<b>512,518</b>	<b>493,040</b>
		65	<b>Camps</b>	Revenue					
					65-5100	YOUTH CAMPS	0	0	89,108
					65-5200	DAY CAMPS	247,250	247,250	222,540
					65-5400	STAR	338,177	603,162	892,384
				Revenue Total			585,427	850,412	1,204,032
				Expense					
					65-5100	YOUTH CAMPS	(634)	(697)	(63,229)
					65-5200	DAY CAMPS	(131,269)	(131,269)	(115,144)
					65-5400	STAR	(251,735)	(344,392)	(506,330)
				Expense Total			(383,638)	(476,358)	(684,703)
				<b>Camps Total</b>			<b>201,789</b>	<b>374,054</b>	<b>519,329</b>
		70	<b>Adult Athletics</b>	Revenue					
					70-5300	BASKETBALL LEAGUES	0	0	6,000
					70-5400	SOFTBALL LEAGUES	10,500	10,500	10,960
				Revenue Total			10,500	10,500	16,960
				Expense					
					70-5300	BASKETBALL LEAGUES	0	0	(4,351)
					70-5400	SOFTBALL LEAGUES	(5,489)	(5,953)	(6,691)
				Expense Total			(5,489)	(5,953)	(11,042)
				<b>Adult Athletics Total</b>			<b>5,011</b>	<b>4,547</b>	<b>5,918</b>
		75	<b>Youth Athletics</b>	Revenue					
					75-5000	GENERAL PROGRAMS	48,167	50,928	19,406
					75-5300	BASKETBALL	43,647	57,000	52,400
					75-5400	BASEBALL	57,667	57,667	48,020
					75-5600	SOCCER	51,528	51,670	99,680
					75-5700	CRICKET	12,440	13,000	18,875
				Revenue Total			213,450	230,265	238,381
				Expense					
					75-5000	GENERAL PROGRAMS	(32,100)	(35,465)	(13,183)
					75-5300	BASKETBALL	(24,330)	(31,805)	(36,994)
					75-5400	BASEBALL	(16,882)	(25,647)	(17,962)
					75-5600	SOCCER	(28,930)	(31,026)	(62,987)
					75-5700	CRICKET	0	0	(2,713)
				Expense Total			(102,241)	(123,943)	(133,839)
				<b>Youth Athletics Total</b>			<b>111,208</b>	<b>106,322</b>	<b>104,542</b>
		80	<b>Aquatics</b>	Revenue					
					80-3900	GRANT REVENUE	0	1,600	1,600
					80-4000	RENTALS	17,825	18,140	20,940
					80-4100	MEMBERSHIPS	97,040	97,040	95,000
					80-4300	DAILY FEES	160,501	160,501	160,000
					80-4600	CONCESSION SALES/RENTAL	1,800	1,800	4,800
					80-5000	LESSONS	18,698	18,698	20,096
					80-5900	SPECIAL EVENTS	0	0	3,600
				Revenue Total			295,863	297,779	306,036
				Expense					
					80-5000	LESSONS	(11,344)	(11,640)	(16,488)
					80-5900	SPECIAL EVENTS	0	0	(900)
					80-7000	PAYROLL	(260,978)	(274,779)	(251,260)
					80-7100	EMPLOYEE BENEFITS	(4,800)	(4,800)	(5,617)
					80-7200	EDUCATION/TRAINING	(5,701)	(6,076)	(12,085)
					80-7300	CONTRACTED SERVICES	(3,295)	(3,713)	(3,714)
					80-7500	SUPPLIES	(37,579)	(37,579)	(41,000)

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip</b>	<b>Function</b>	<b>Dept</b>	<b>Revenue or E</b>	<b>department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
02	RECI	80	Aquat	Expense	80-8000	UTILITIES	(92,614)	(96,475)	(104,000)
					80-8100	EQUIPMENT	0	0	(8,450)
				Expense Total			(416,312)	(435,062)	(443,514)
			<b>Aquatics Total</b>				<b>(120,448)</b>	<b>(137,283)</b>	<b>(137,478)</b>
		85	<b>Ice Arena</b>						
			Revenue						
				85-4000	RENTALS		323,737	453,000	481,550
				85-4300	DAILY FEES		14,150	14,279	16,000
				85-4600	CONCESSION SALES/RENTAL		5,980	5,980	5,100
				85-5000	FIGURE SKATING LESSONS		374,434	399,137	194,600
				85-5100	HOCKEY CAMPS		23,433	23,433	24,390
				85-5200	HOCKEY LESSONS		0	0	34,784
				85-5300	HOCKEY ADULT LEAGUES		6,569	13,321	37,200
				85-5500	HOCKEY YOUTH LEAGUES		176,058	196,214	341,887
				85-5900	SPECIAL EVENTS		1,656	1,656	3,500
			Revenue Total				926,017	1,107,020	1,139,011
			Expense						
				85-4300	DAILY FEES		(3,149)	(3,491)	(4,037)
				85-5000	FIGURE SKATING LESSONS		(229,647)	(242,428)	(79,474)
				85-5100	HOCKEY CAMPS		(11,662)	(11,663)	(11,092)
				85-5200	HOCKEY LESSONS		0	0	(18,060)
				85-5300	HOCKEY ADULT LEAGUES		(6,281)	(9,337)	(22,790)
				85-5500	HOCKEY YOUTH LEAGUES		(99,230)	(123,667)	(176,768)
				85-5900	SPECIAL EVENTS		(573)	(1,006)	(2,709)
			Expense Total				(350,542)	(391,592)	(314,930)
			<b>Ice Arena Total</b>				<b>575,474</b>	<b>715,428</b>	<b>824,081</b>
		92	<b>Capital Projects</b>						
			Expense						
				92-2010	WRC RENOVATION		0	0	(100,000)
				92-2020	C&M BACK-UP		0	0	(9,000)
				92-2030	TC COPIER		0	0	(10,000)
			Expense Total				0	0	(119,000)
			<b>Capital Projects Total</b>				<b>0</b>	<b>0</b>	<b>(119,000)</b>
			<b>RECREATION Total</b>				<b>931,367</b>	<b>1,067,129</b>	<b>0</b>
<b>02 Total</b>							<b>931,367</b>	<b>1,067,129</b>	<b>0</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrij Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
07	IMRF						
		10	<b>Administration</b>				
			Revenue				
			10-3500	TAXES	98,089	105,535	25,000
			10-3600	INVESTMENT INCOME	0	6,030	7,416
			Revenue Total		98,089	111,565	32,416
			Expense				
			10-3400	INTERFUND CHARGES	(288,810)	(346,565)	(262,416)
			Expense Total		(288,810)	(346,565)	(262,416)
			<b>Administration Total</b>		<b>(190,721)</b>	<b>(235,000)</b>	<b>(230,000)</b>
	<b>IMRF Total</b>				<b>(190,721)</b>	<b>(235,000)</b>	<b>(230,000)</b>
<b>07 Total</b>					<b>(190,721)</b>	<b>(235,000)</b>	<b>(230,000)</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
08	DEBT SERVICE						
	08						
				<b>Bond Proceeds</b>			
				Revenue			
			08-0190	ANNUAL LTD BOND ISSUE	0	1,769,086	1,954,322
				Revenue Total	0	1,769,086	1,954,322
				<b>Bond Proceeds Total</b>	<b>0</b>	<b>1,769,086</b>	<b>1,954,322</b>
	09			<b>Bond Payments</b>			
				Expense			
			09-0131	2013 ALT BOND ISSUE	(404,869)	(809,738)	(809,738)
			09-0141	2014 ALT BOND ISSUE	(302,531)	(605,062)	(605,062)
			09-0170	2017-A LTD BOND ISSU	(63,625)	(652,250)	(186,750)
			09-0190	ANNUAL LTD BOND	(58,260)	(2,691,520)	(3,219,872)
			09-0191	2019B LTD BOND	(125,700)	(251,400)	(251,400)
			09-0200	2020A ALT BOND	(461,625)	(1,478,250)	(1,480,500)
				Expense Total	(1,416,610)	(6,488,220)	(6,553,322)
				<b>Bond Payments Total</b>	<b>(1,416,610)</b>	<b>(6,488,220)</b>	<b>(6,553,322)</b>
	10			<b>Administration</b>			
				Revenue			
			10-3400	INTERFUND CHARGES	625,000	850,000	1,275,000
			10-3500	TAXES	3,280,112	3,632,962	3,344,000
			10-3600	INVESTMENT INCOME	0	13,300	40,000
				Revenue Total	3,905,112	4,496,262	4,659,000
				Expense			
			10-0190	BOND ISSUANCE COSTS	0	(30,000)	(60,000)
				Expense Total	0	(30,000)	(60,000)
				<b>Administration Total</b>	<b>3,905,112</b>	<b>4,466,262</b>	<b>4,599,000</b>
				<b>DEBT SERVICE Total</b>	<b>2,488,502</b>	<b>(252,872)</b>	<b>0</b>
<b>08 Total</b>					<b>2,488,502</b>	<b>(252,872)</b>	<b>0</b>



**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip</b>	<b>Function</b>	<b>Dept</b>	<b>Revenue or E</b>	<b>department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
09	<b>SPECIAL RECREATION</b>								
	10	<b>Administration</b>							
		Revenue							
				10-3500		TAXES	568,919	618,246	606,000
				10-3600		INVESTMENT INCOME	0	5,300	1,265
				Revenue Total			568,919	623,546	607,265
		Expense							
				10-6400		SPECIAL ASSESSMENT	(311,405)	(311,405)	(311,405)
				10-6450		SPECIAL REC RENTAL ALLOCATION	(71,550)	(85,860)	(85,860)
				Expense Total			(382,955)	(397,265)	(397,265)
				<b>Administration Total</b>			<b>185,964</b>	<b>226,281</b>	<b>210,000</b>
	91	<b>Capital Projects</b>							
		Expense							
				91-0030		BPC DRIVING RANGE ENCLOSURE	0	(25,000)	0
				91-0160		WRC ELEVATOR	(96,919)	(96,919)	0
				91-0220		BIRCH PARK	(86,675)	(100,000)	0
				Expense Total			(183,594)	(221,919)	0
				<b>Capital Projects Total</b>			<b>(183,594)</b>	<b>(221,919)</b>	<b>0</b>
	92	<b>Capital Projects</b>							
		Expense							
				92-0080		HOFFMAN PLAY RPLC	0	0	(25,000)
				92-0090		HUNTINGTON PLAY RPLC	0	0	(30,000)
				92-0230		VOGELEI BARN LIFT	0	0	(40,000)
				92-1020		BEACON POINT ENHANCEMENT	0	0	(90,000)
				Expense Total			0	0	(185,000)
				<b>Capital Projects Total</b>			<b>0</b>	<b>0</b>	<b>(185,000)</b>
				<b>SPECIAL RECREATION Total</b>			<b>2,370</b>	<b>4,362</b>	<b>25,000</b>
<b>09 Total</b>							<b>2,370</b>	<b>4,362</b>	<b>25,000</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
10	FICA						
		10	<b>Administration</b>				
			Revenue				
			10-3500	TAXES	98,089	105,535	275,000
			10-3600	INVESTMENT INCOME	0	6,500	6,678
			Revenue Total		98,089	112,035	281,678
			Expense				
			10-3400	INTERFUND CHARGES	(395,930)	(475,120)	(586,678)
			Expense Total		(395,930)	(475,120)	(586,678)
			<b>Administration Total</b>		<b>(297,841)</b>	<b>(363,085)</b>	<b>(305,000)</b>
	<b>FICA Total</b>				<b>(297,841)</b>	<b>(363,085)</b>	<b>(305,000)</b>
<b>10 Total</b>					<b>(297,841)</b>	<b>(363,085)</b>	<b>(305,000)</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
11	THE CLUB						
	10	<b>Administration</b>					
		Revenue					
			<b>10-3400</b>	INTERFUND CHARGES	75,690	90,835	91,062
			<b>10-3600</b>	INVESTMENT INCOME	0	2,500	2,500
			<b>10-4000</b>	RENTALS	130,550	155,000	163,980
			<b>10-4500</b>	MERCHANDISE RESALE	1,647	2,200	2,100
			<b>10-9000</b>	MISCELLANEOUS	25	31	0
		Revenue Total			207,912	250,566	259,642
		Expense					
			<b>10-3400</b>	INTERFUND CHARGES	0	0	(300,000)
			<b>10-4000</b>	RENTALS	(626)	(3,027)	(6,268)
			<b>10-7000</b>	PAYROLL	(414,333)	(506,409)	(651,557)
			<b>10-7100</b>	EMPLOYEE BENEFITS	(44,939)	(56,360)	(57,746)
			<b>10-7200</b>	EDUCATION/TRAINING	(430)	(950)	(1,150)
			<b>10-7300</b>	CONTRACTED SERVICES	(7,509)	(9,111)	(9,426)
			<b>10-7500</b>	SUPPLIES	(4,835)	(5,614)	(5,800)
			<b>10-7600</b>	PROFESSIONAL DUES/SUBSCRIPTIONS	(23,825)	(24,991)	(26,925)
			<b>10-8000</b>	UTILITIES	(201,810)	(248,382)	(295,320)
			<b>10-9000</b>	MISCELLANEOUS	(24,771)	(28,681)	(35,000)
		Expense Total			(723,077)	(883,525)	(1,389,192)
		<b>Administration Total</b>			<b>(515,165)</b>	<b>(632,959)</b>	<b>(1,129,550)</b>
	15	<b>Communication &amp; Marketing</b>					
		Expense					
			<b>15-7300</b>	CONTRACTED SERVICES	(1,422)	(2,844)	(2,844)
			<b>15-7800</b>	PRINTING/PUBLICATION	(20,687)	(21,274)	(25,500)
			<b>15-7900</b>	ADVERTISING/PROMOTIONAL	(13,126)	(29,841)	(43,000)
		Expense Total			(35,235)	(53,959)	(71,344)
		<b>Communication &amp; Marketing Total</b>			<b>(35,235)</b>	<b>(53,959)</b>	<b>(71,344)</b>
	20	<b>Maintenance</b>					
		Expense					
			<b>20-7000</b>	PAYROLL	(156,202)	(189,623)	(100,909)
			<b>20-7100</b>	EMPLOYEE BENEFITS	(23,498)	(28,823)	(29,665)
			<b>20-8100</b>	EQUIPMENT	(1,425)	(1,500)	0
		Expense Total			(181,125)	(219,946)	(130,574)
		<b>Maintenance Total</b>			<b>(181,125)</b>	<b>(219,946)</b>	<b>(130,574)</b>
	30	<b>Fitness</b>					
		Revenue					
			<b>30-4000</b>	RENTALS	1,250	1,911	1,920
			<b>30-4100</b>	MEMBERSHIPS	912,595	1,123,131	1,304,259
			<b>30-4200</b>	GUEST SERVICES	132,414	149,254	168,500
			<b>30-4500</b>	PRO SHOP	1,524	1,750	1,750
		Revenue Total			1,047,783	1,276,046	1,476,429
		Expense					
			<b>30-4200</b>	GUEST SERVICES	(65,561)	(78,530)	(83,528)
			<b>30-4500</b>	PRO SHOP	(523)	(523)	(368)
			<b>30-5000</b>	GROUP EXERCISE	(27,505)	(35,825)	(54,249)
			<b>30-7500</b>	SUPPLIES	(3,302)	(6,879)	(12,000)
			<b>30-8100</b>	EQUIPMENT	(1,695)	(2,500)	(2,000)
			<b>30-8200</b>	MAINTENANCE & REPAIRS	(14,676)	(18,396)	(20,680)
		Expense Total			(113,261)	(142,653)	(172,825)
		<b>Fitness Total</b>			<b>934,522</b>	<b>1,133,393</b>	<b>1,303,604</b>
	50	<b>General Programming</b>					
		Revenue					
			<b>50-5000</b>	GENERAL PROGRAMS	893	1,050	4,000
			<b>50-5200</b>	SPORTS PROGRAMS	47,995	55,075	55,360
			<b>50-6000</b>	EARLY CHILDHOOD	775	1,458	10,850
		Revenue Total			49,662	57,583	70,210
		Expense					
			<b>50-5000</b>	GENERAL PROGRAMS	(1,660)	(2,500)	(3,679)
			<b>50-5200</b>	SPORTS PROGRAMS	(25,545)	(36,152)	(37,807)
			<b>50-6000</b>	EARLY CHILDHOOD	(354)	(1,164)	(7,507)

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
11	THE CL 50	General	Expense Total		(27,559)	(39,816)	(48,993)
			<b>General Programming Total</b>		<b>22,103</b>	<b>17,767</b>	<b>21,217</b>
	80	<b>Aquatics</b>					
			Revenue				
			80-4100	MEMBERSHIPS	3,555	4,000	4,500
			80-5000	LESSONS	48,138	61,368	92,500
			Revenue Total		51,693	65,368	97,000
			Expense				
			80-5000	LESSONS	(27,996)	(29,320)	(57,353)
			80-7500	SUPPLIES	(4,718)	(6,633)	(8,000)
			Expense Total		(32,714)	(35,953)	(65,353)
			<b>Aquatics Total</b>		<b>18,979</b>	<b>29,415</b>	<b>31,647</b>
	92	<b>Capital Projects</b>					
			Expense				
			92-3010	CLUB GYM CURTAIN RPLC	0	0	(25,000)
			Expense Total		0	0	(25,000)
			<b>Capital Projects Total</b>		<b>0</b>	<b>0</b>	<b>(25,000)</b>
	<b>THE CLUB Total</b>				<b>244,078</b>	<b>273,711</b>	<b>0</b>
<b>11 Total</b>					<b>244,078</b>	<b>273,711</b>	<b>0</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
12	<b>CAPITAL</b>						
	10	<b>Administration</b>					
		Revenue					
			10-3600	INVESTMENT INCOME	0	9,000	9,000
			10-4100	BOND	0	1,048,913	500,000
		Revenue Total			0	1,057,913	509,000
		<b>Administration Total</b>			<b>0</b>	<b>1,057,913</b>	<b>509,000</b>
	91	<b>Capital Projects</b>					
		Expense					
			91-0020	TC LOT PATCH/SEAL COAT	(20,749)	(20,749)	0
			91-0030	BPC DRIVING RANGE ENCLOSURE	(557,854)	(785,000)	0
			91-0040	REPLC FORD EXPLORER	(38,633)	(38,633)	0
			91-0050	SEA POOL BOILERS	(45,900)	(45,900)	0
			91-0070	TORO 580D 4X4 MOWER	(77,958)	(77,958)	0
			91-0110	SNOWSWEEPER	(62,987)	(62,987)	0
			91-0120	SECURITY CAMERAS	(18,018)	(25,000)	0
			91-0140	COURT RESURFACING	(11,390)	(11,390)	0
			91-0150	TC NORTH WATER TANK	0	(33,790)	0
			91-0170	PARKS TORO SANDPRO	(24,998)	(24,998)	0
			91-0180	PARKS FLEET TRUCK	(661)	(35,000)	0
			91-0190	CLUB WALK BEHIND SCRUBBER	(14,127)	(14,127)	0
			91-0200	AUTO-SMART LOCK	(16,876)	(16,876)	0
			91-0230	TC FITNESS EQUIPMENT	(7,500)	(20,000)	0
			91-0240	BPC RANGE BDLG/EQUIP RENO	(42,474)	(50,000)	0
			91-0250	ESPORTS CENTER	(36,174)	(36,174)	0
			91-0260	RENTAL SKATE RPLC	(8,056)	(15,000)	0
			91-0270	TIME & ATTENDANCE SOFTWARE	(30,738)	(30,738)	0
			91-0280	SHORETEL UPGRADE	(1,500)	(5,000)	0
			91-0300	CAPITAL CONTINGENCIES	(76,990)	(77,630)	0
		Expense Total			(1,093,581)	(1,426,950)	0
		<b>Capital Projects Total</b>			<b>(1,093,581)</b>	<b>(1,426,950)</b>	<b>0</b>
	92	<b>Capital Projects</b>					
		Expense					
			92-0060	OUTDOOR COURT CRACKFILL/RECOLOR	0	0	(65,000)
			92-0070	DISTRICT WEBSITE UPGRADE	0	0	(40,000)
			92-0080	HOFFMAN PLAY RPLC	0	0	(75,000)
			92-0090	HUNTINGTON PLAY RPLC	0	0	(90,000)
			92-0100	LOT CRACKFILL WRC/SEA/CLUB/VICTORIA	0	0	(44,000)
			92-0110	PARKS-DODGE 1 TON PICKUP	0	0	(60,000)
			92-0120	PARKS-DODGE RAM 2500	0	0	(35,000)
			92-0130	PARKS-TORO 5800 SPRAYER	0	0	(95,000)
			92-0150	SEA-IMPROVEMENTS	0	0	(250,000)
			92-0170	SECURITY CAMERAS	0	0	(20,000)
			92-0180	TC - HVAC UPGRADE	0	0	(30,000)
			92-0210	WIRELESS P2P SEA/BPC MAINT/RNGE	0	0	(10,000)
			92-0300	CAPITAL CONTINGENCIES	0	0	(100,000)
		Expense Total			0	0	(914,000)
		<b>Capital Projects Total</b>			<b>0</b>	<b>0</b>	<b>(914,000)</b>
		<b>CAPITAL Total</b>			<b>(1,093,581)</b>	<b>(369,037)</b>	<b>(405,000)</b>
<b>12 Total</b>					<b>(1,093,581)</b>	<b>(369,037)</b>	<b>(405,000)</b>

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip Function</b>	<b>Dept</b>	<b>Revenue or E department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
14	BPC						
		10	<b>Administration</b>				
			Revenue				
			10-3400	INTERFUND CHARGES	87,800	105,360	112,928
			10-3600	INVESTMENT INCOME	0	2,175	2,175
			10-3800	SPONSORSHIP/ADVERTISING	2,000	2,200	2,200
			10-4000	RENTALS	18,650	20,180	20,180
			10-9000	MISCELLANEOUS	2,376	2,376	3,500
			Revenue Total		110,826	132,291	140,983
			Expense				
			10-3400	INTERFUND CHARGES	0	(100,000)	(225,000)
			10-7000	PAYROLL	(96,084)	(108,367)	(446,954)
			10-7100	EMPLOYEE BENEFITS	(624)	(1,400)	(76,438)
			10-7200	EDUCATION/TRAINING	(1,134)	(1,223)	(5,310)
			10-7300	CONTRACTED SERVICES	(13,582)	(15,936)	(19,152)
			10-7500	SUPPLIES	(4,068)	(4,600)	(4,053)
			10-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(8,274)	(8,850)	(14,065)
			10-8000	UTILITIES	(87,508)	(108,265)	(120,020)
			10-9000	MISCELLANEOUS	(44,324)	(49,000)	(55,000)
			Expense Total		(255,598)	(397,641)	(965,992)
			<b>Administration Total</b>		<b>(144,771)</b>	<b>(265,350)</b>	<b>(825,009)</b>
		20	<b>Maintenance</b>				
			Expense				
			20-7000	PAYROLL	(308,095)	(327,063)	(343,860)
			20-7100	EMPLOYEE BENEFITS	(35,647)	(41,850)	(47,123)
			20-7200	EDUCATION/TRAINING	(914)	(914)	0
			20-7300	CONTRACTED SERVICES	(1,851)	(4,386)	0
			20-7400	SERVICE/RENTAL AGREEMENTS	(2,000)	(2,000)	0
			20-7500	SUPPLIES	(3,976)	(3,990)	(7,500)
			20-7600	PROFESSIONAL DUES/SUBSCRIPTIONS	(5,300)	(5,300)	0
			20-8000	UTILITIES	(20,907)	(26,435)	(29,400)
			20-8100	EQUIPMENT	(13,607)	(13,607)	(16,250)
			20-8200	MAINTENANCE & REPAIRS	(19,255)	(19,585)	(30,271)
			20-8400	PROPERTY MAINTENANCE	(78,145)	(92,677)	(101,681)
			20-8500	FUEL/LUBRICANTS	(10,472)	(10,472)	(11,250)
			Expense Total		(500,168)	(548,279)	(587,335)
			<b>Maintenance Total</b>		<b>(500,168)</b>	<b>(548,279)</b>	<b>(587,335)</b>
		40	<b>Golf Operations</b>				
			Revenue				
			40-4000	RENTALS	431,816	442,200	433,560
			40-4100	MEMBERSHIPS	7,768	7,768	7,305
			40-4200	GUEST SERVICES	12,727	13,490	13,500
			40-4300	GREENS FEES - RES	682,164	697,801	703,411
			40-4500	MERCHANDISE RESALE	84,771	87,544	84,400
			40-5000	GENERAL PROGRAMS	14,521	14,966	20,950
			40-5100	TOURNAMENTS	134,108	134,429	131,140
			40-5200	DRIVING RANGE FEES	178,368	183,200	179,025
			40-5300	TOP TRACER	0	2,500	99,260
			40-9000	MISCELLANEOUS	476	1,000	1,500
			Revenue Total		1,546,716	1,584,898	1,674,051
			Expense				
			40-4000	RENTALS	(4,052)	(5,000)	(6,500)
			40-4200	GUEST SERVICES	(4,328)	(4,400)	(7,500)
			40-4300	GREENS FEES - RES	(4,000)	(4,000)	(4,320)
			40-4500	MERCHANDISE RESALE	(73,656)	(74,409)	(69,190)
			40-5000	GENERAL PROGRAMS	(6,390)	(6,924)	(13,845)
			40-5100	TOURNAMENTS	(11,609)	(17,500)	(15,120)
			40-5300	TOP TRACER	0	(5,000)	(33,500)
			40-7000	PAYROLL	(169,990)	(191,290)	(140,679)
			40-7100	EMPLOYEE BENEFITS	(12,881)	(13,818)	(2,505)
			40-7300	CONTRACTED SERVICES	(60)	(600)	0
			40-7500	SUPPLIES	(2,390)	(3,715)	(6,000)
			40-7800	ADMINISTRATIVE	(2,407)	(2,800)	(3,100)
			40-7900	ADVERTISING/PROMOTIONAL	(2,968)	(5,000)	(7,030)
			40-8100	EQUIPMENT	(22,603)	(25,950)	(27,400)
			Expense Total		(317,334)	(360,406)	(336,689)

**BUDGET REPORT FOR HOFFMAN ESTATES PARK DISTRICT**

Calculations as of 10/31/2021

<b>fund</b>	<b>descrip</b>	<b>Function</b>	<b>Dept</b>	<b>Revenue or E</b>	<b>department</b>	<b>description2</b>	<b>2021 YTD</b>	<b>Projected 2021</b>	<b>2022 Budget</b>
14	BPC	40				<b>Golf Operations Total</b>	<b>1,229,382</b>	<b>1,224,492</b>	<b>1,337,362</b>
		45				<b>Food &amp; Beverage</b>			
						Revenue			
				45-4000		RENTALS	13,263	13,263	16,000
				45-4500		TOBACCO	1,442	1,442	1,485
				45-4600		FOOD	256,611	259,500	310,000
				45-4700		BEVERAGE	248,524	251,613	290,000
				45-4900		GRATUITIES	64,332	65,064	70,500
						Revenue Total	584,171	590,882	687,985
						Expense			
				45-4000		RENTALS	0	(1,000)	(2,000)
				45-4500		TOBACCO	(929)	(929)	(1,040)
				45-4600		FOOD	(81,819)	(83,040)	(102,300)
				45-4700		BEVERAGE	(70,980)	(71,348)	(81,200)
				45-7000		PAYROLL	(253,104)	(280,326)	(212,978)
				45-7100		EMPLOYEE BENEFITS	(23,790)	(29,753)	(3,636)
				45-7300		CONTRACTED SERVICES	(9,506)	(12,500)	(18,349)
				45-7400		SERVICE/RENTAL AGREEMENTS	(11,533)	(11,533)	(15,000)
				45-7500		SUPPLIES	(12,989)	(14,500)	(17,500)
				45-7900		ADVERTISING/PROMOTIONAL	(8,583)	(14,200)	(18,700)
				45-8100		EQUIPMENT	(5,012)	(5,500)	(7,000)
				45-8200		MAINTENANCE & REPAIRS	(3,389)	(3,900)	(3,500)
						Expense Total	(481,634)	(528,529)	(483,203)
						<b>Food &amp; Beverage Total</b>	<b>102,538</b>	<b>62,353</b>	<b>204,782</b>
		90				<b>Capital Projects</b>			
						Expense			
				90-0010		LEASE AGREEMENT	(28,206)	(31,866)	(69,800)
						Expense Total	(28,206)	(31,866)	(69,800)
						<b>Capital Projects Total</b>	<b>(28,206)</b>	<b>(31,866)</b>	<b>(69,800)</b>
		91				<b>Capital Projects</b>			
						Expense			
				91-4010		BPC GOLF CART BATTERIES	(58,846)	(58,846)	0
						Expense Total	(58,846)	(58,846)	0
						<b>Capital Projects Total</b>	<b>(58,846)</b>	<b>(58,846)</b>	<b>0</b>
		92				<b>Capital Projects</b>			
						Expense			
				92-4010		BPC HVAC UPGRADE	0	0	(60,000)
						Expense Total	0	0	(60,000)
						<b>Capital Projects Total</b>	<b>0</b>	<b>0</b>	<b>(60,000)</b>
						<b>BPC Total</b>	<b>599,929</b>	<b>382,504</b>	<b>0</b>
<b>14 Total</b>							<b>599,929</b>	<b>382,504</b>	<b>0</b>
<b>Grand Total</b>							<b>3,066,572</b>	<b>442,469</b>	<b>(715,000)</b>

**ORDINANCE NO. O-21-005**  
**BUDGET AND APPROPRIATION ORDINANCE**  
**An Ordinance adopting the combined**  
**Annual Budget and Appropriation of Funds for the**  
**Hoffman Estates Park District,**  
**Cook, (County), Illinois,**  
**for the Fiscal Year beginning on**  
**the first (1st) day of January, 2022 and**  
**ending on the thirty-first (31st) day**  
**of December, 2022**

BE IT ORDAINED BY THE BOARD OF PARK COMMISSIONERS OF THE Hoffman Estates Park District, Cook County, Illinois:

SECTION I. It is hereby found and determined:

- (a) This Board has heretofore caused to be prepared a combined annual Budget and Appropriation in tentative form, which Ordinance has been conveniently available for public inspection for at least 30 days prior to final action thereon;
- (b) A public hearing was held at the Triphahn Center, 1685 W. Higgins, Hoffman Estates, Illinois on the 14th day of December 2021 on said Ordinance, notice of said hearing having been given by publication in The Daily Herald, being a newspaper published within the District, at least one week prior to such hearing; and,
- (c) That all other legal requirements for the adoption of the annual Budget and Appropriation Ordinance of this District for the fiscal year beginning January first (1st), 2022 and ending on the thirty-first (31st) day of December, 2022, have heretofore been performed.

SECTION II. The following sums of money, or so much thereof as may be authorized by law for the following objects and purposes, be and the same are hereby budgeted and appropriated for the fiscal year beginning the first day of January, 2022 and ending the last day of December 2022.



## I. Corporate Fund

**Beginning Cash** 4,078,665

### Income

#### Administration

Interfund Charges	325,671
Property Taxes	5,013,000
Investment Income	117,000
Grant Reimbursement	193,750
Rental Income	84,437
Miscellaneous	12,000

**Total Corporate Fund Income** 5,745,858

**Total Corporate Fund Appropriation** 9,824,523

### Budgeted and Appropriated Expenditures

#### Administration

Property & Liability Insurance	115,206
Employment Insurance	132,092
Unemployment Insurance	48,000
Loss Prevention	8,040
Audit Service	18,100
Payroll	1,190,846
Employee Benefits	219,477
Education & Training	8,175
Contracted Services	42,500
Service & Rental Agreements	92,803
Supplies	16,500
Dues & Subscriptions	20,350
Administrative Expenses	31,235
Utilities	13,335
Equipment	3,500
Technology Equipment	21,400
Miscellaneous	7,500
Payroll	1,906,223
Employee Benefits	289,785

	Education & Training	9,000
	Contracted Services	23,106
	Supplies	98,500
	Dues & Subscriptions	2,475
	Administrative Expenses	1,860
	Utilities	245,125
	Equipment	12,950
	Maintenance & Repair	405,525
	Property Maintenance	137,250
	Fuel and Lubricants	70,000
Capital		
	Plum Farms Annexation	25,000
	Beacon Point Enhancement	270,000
	Veeam Backup Server	10,000
	Virtual Servers	35,000
	Mechanics Tools	15,000
	<b>Total Corporate Fund Expenditures</b>	<b>5,545,858</b>
	<b>Estimated Ending Cash</b>	<b>4,278,665</b>
<b>II. Recreation Fund</b>		
	<b>Beginning Cash</b>	<b>2,391,846</b>
<b>Income</b>		
	Administration	
	Interfund Charges	319,434
	Property Taxes	969,000
	Investment Income	15,000
	Rentals	80,612
	Miscellaneous	750
	Communications & Marketing	
	Corporate Relations	126,500
	Triphahn Center	
	Rentals	45,000
	Memberships	129,500
	Guest Services	4,300
	Fitness Programs	5,000
	Willow Recreation Center	
	Rentals	69,160
	Memberships	53,375
	Guest Services	1,750

Courts	2,500
Racquetball	1,320
Leagues/Tournaments	2,450
Fitness Programs	2,000
General Leisure Services	
General Programs	35,786
Gymnastics	50,000
Martial Arts	76,250
Esports	16,000
Special Events	13,200
Dance	88,970
Senior	
Senior Programs	20,490
Sponsorship/Advertising	3,000
Early Childhood	
General Programs	48,021
Day Camps	31,980
Preschool	286,657
Parent/Tot	14,788
Full Day Day Care	519,210
Youth Programs	
Youth Camps	89,108
Day Camps	222,540
Star	892,384
Adult Athletics	
Basketball Leagues	6,000
Softball Leagues	10,960
Youth Athletics	
General Programs	19,406
Basketball	52,400
Baseball	48,020
Soccer	99,680
Cricket	18,875
Seascope	
Grant Revenue	1,600
Rentals	20,940
Memberships	95,000
Daily Fees	160,000
Concession Sales/Rental	4,800
Lessons	20,096
Special Events	3,600

Ice		
	Rentals	481,550
	Daily Fees	16,000
	Concession Sales/Rental	5,100
	Figure Skating Lessons	194,600
	Hockey Camps	24,390
	Hockey Lessons	34,784
	Hockey Adult Leagues	37,200
	Hockey Youth Leagues	341,887
	Special Events	3,500
	<b>Total Recreation Fund Income</b>	<b>5,936,423</b>
<b>Total Recreation Fund Appropriation</b>		<b>8,328,269</b>
<b>Budgeted and Appropriated Expenditures</b>		
Administration		
	Interfund Charges	750,000
	Payroll	1,128,129
	Employee Benefits	214,688
	Education & Training	14,610
	Contracted Services	21,800
	Service & Rental Agreements	29,982
	Dues & Subscriptions	2,984
	Utilities	526,376
	Equipment	5,295
	Credit Card Processing Fees	69,350
Communications & Marketing		
	Corporate Relations	9,000
	Payroll	34,663
	Education & Training	3,075
	Contracted Services	8,764
	Supplies	3,080
	Dues & Subscriptions	9,394
	Printing & Publication	8,200
	Advertising	40,000
Maintenance		
	Payroll	454,591
	Employee Benefits	69,101
Triphahn Center		
	Guest Services	2,153
	Fitness Program Expense	3,687
	Payroll	85,020
	Supplies	4,840
	Maintenance & Repairs	5,500

Willow Recreation Center	
Memberships	3,200
Guest Services	646
Racquetball	924
Leagues/Tournaments	480
Fitness Programs	1,068
Payroll	76,010
Supplies	5,000
Maintenance & Repairs	4,665
General Leisure Services	
General Programs	16,462
Gymnastics	35,000
Martial Arts	49,982
Vogelei Program Expense	13,308
Special Events & Trips	28,350
Dance	58,156
Senior	
Memberships	5,490
Senior Programs	18,756
Early Childhood	
General Programs	30,849
Day Camps	14,374
Preschool	168,983
Parent/Tot	10,384
Full Day Day Care	183,026
Youth Programs	
Youth Camps	63,229
Day Camps	115,144
Star	506,330
Adult Athletics	
Basketball Leagues	4,351
Softball Leagues	6,691
Youth Athletics	
General Programs	13,183
Basketball	36,994
Baseball	17,962
Soccer	62,987

	Cricket	2,713
Seascape		
	Lessons	16,488
	Special Events	900
	Payroll	251,260
	Employee Benefits	5,617
	Education/Training	12,085
	Contracted Services	3,714
	Supplies	41,000
	Utilities	104,000
	Equipment	8,450
Ice		
	Daily Fees	4,037
	Figure Skating Lessons	79,474
	Hockey Camps	11,092
	Hockey Lessons	18,060
	Hockey Adult Leagues	22,790
	Hockey Youth Leagues	176,768
	Special Events	2,709
Capital		
	Wrc Renovation	100,000
	C&M Back-Up	9,000
	Tc Copier	10,000
	<b>Total Recreation Fund Expenditures</b>	<b>5,936,423</b>
	<b>Estimated Ending Cash</b>	<b>2,391,846</b>
<b>III. I.M.R.F. Fund</b>		
	<b>Beginning Cash</b>	<b>734,513</b>
<b>Income</b>		
	Property Taxes	25,000
	Investment Income	7,416

<b>Total I.M.R.F. Fund Income</b>	32,416
<b>Total I.M.R.F. Fund Appropriation</b>	766,929
<b>Budgeted and Appropriated Expenditures</b>	
IMRF Interfund Charges	262,416
<b>Total I.M.R.F. Fund Expenditures</b>	262,416
<b>Estimated Ending Cash</b>	504,513
<b>IV. Debt Service</b>	
<b>Beginning Cash</b>	1,857,552
<b>Income</b>	
BABs Rebates	-
Bond Proceeds	1,954,322
Interfund Transfers	1,275,000
Property Taxes	3,344,000
Investment Income	40,000
<b>Total Debt Service Fund Income</b>	6,613,322
<b>Total Debt Service Fund Appropriation</b>	8,470,874
<b>Budgeted and Appropriated Expenditures</b>	
Bond Issue Costs	60,000
Bond Principal & Interest Payments	6,553,322
<b>Total Debt Service Fund Expenditures</b>	6,613,322
<b>Estimated Ending Cash</b>	1,857,552
<b>V. Special Recreation</b>	
<b>Beginning Cash</b>	570,400
<b>Income</b>	
Property Taxes	606,000
Investment Income	1,265

<b>Total Special Recreation Fund Income</b>	607,265
<b>Total Special Recreation Fund Appropriation</b>	1,177,665
<b>Budgeted and Appropriated Expenditures</b>	
Special Assessment	311,405
Special Rec Rental Allocation	85,860
Beacon Point Enhancement	90,000
Hoffman Play Rplc	25,000
Huntington Play Rplc	30,000
Vogelei Barn Lift	40,000
<b>Total Special Recreation Fund Expenditures</b>	582,265
<b>Estimated Ending Cash</b>	595,400
<b>VI. Social Security Fund</b>	
<b>Beginning Cash</b>	545,553
<b>Income</b>	
Property Taxes	275,000
Investment Income	6,678
<b>Total Social Security Fund Income</b>	281,678
<b>Total Social Security Fund Appropriation</b>	827,231
<b>Budgeted and Appropriated Expenditures</b>	
FICA Interfund Transfers	586,678
<b>Total Social Security Fund Expenditures</b>	586,678
<b>Estimated Ending Cash</b>	240,553
<b>VII. The Club Fund</b>	
<b>Beginning Cash</b>	239,801
<b>Income</b>	
Administration	



	Interfund Charges	91,062
	Investment Income	2,500
	Rentals	163,980
	Merchandise Resale	2,100
Fitness		
	Rentals	1,920
	Memberships	1,304,259
	Guest Services	168,500
	Pro Shop	1,750
General Programming		
	General Programs	4,000
	Sports Programs	55,360
	Early Childhood	10,850
Aquatics		
	Memberships	4,500
	Lessons	92,500
	<b>Total The Club Income</b>	<b>1,903,281</b>
<b>Total The Club Appropriation</b>		<b>2,143,082</b>
<b>Budgeted and Appropriated Expenditures</b>		
Administration		
	Interfund Charges	300,000
	Rental Expense	6,268
	Payroll	651,557
	Employee Benefits	57,746
	Professional Education	1,150
	Contracted Services	9,426
	Supplies	5,800
	Dues & Subscriptions	26,925
	Utilities	295,320
	Credit Card Processing Fees	35,000
Communication & Marketing		
	Contracted Services	2,844
	Printing & Publication	25,500
	Advertising	43,000
Maintenance		
	Payroll	100,909
	Employee Benefits	29,665
Fitness		
	Guest Services	83,528
	Pro Shop	368
	Group Exercise Wages	54,249
	Supplies	12,000

Equipment	2,000
Maintenance & Repairs	20,680
General Programming	
General Programs	3,679
Sports Specific Programs	37,807
Early Childhood Programs	7,507
Aquatics	
Swim Lessons	57,353
Supplies	8,000
Capital	
Club Gym Curtain Rplc	25,000
<b>Total The Club Expenses</b>	<b>1,903,281</b>
<b>Estimated Ending Cash</b>	<b>239,801</b>

#### VIII. Capital Improvement Fund

**Beginning Cash** 2,729,509

#### Income

##### General

Investment Income 9,000  
Bond Proceeds 500,000

**Total Capital Improvement Fund Income** 509,000

**Total Capital Improvement Fund Appropriation** 3,238,509

#### Budgeted and Appropriated Expenditures

##### Capital

Lot Crackfill Wrc/Sea/Club/Victoria 44,000  
Capital Contingencies 100,000  
Hoffman Play Rplc 75,000  
Huntington Play Rplc 90,000  
Outdoor Court Crackfill/Recolor 65,000  
District Website Upgrade 40,000  
Parks-Dodge 1 Ton Pickup 60,000  
Parks-Dodge Ram 2500 35,000  
Parks-Toro 5800 Sprayer 95,000  
Sea-Improvements 250,000  
Security Cameras 20,000  
Tc - Hvac Upgrade 30,000  
Wireless P2P Sea/Bpc Maint/Rnge 10,000

<b>Total Capital Fund Expenditures</b>	914,000
<b>Estimated Ending Cash</b>	2,324,509
 <b>IX. Bridges of Poplar Creek Fund</b>	
<b>Beginning Cash</b>	838,685
<b>Income</b>	
Administration	
Interfund Charges	112,928
Investment Income	2,175
Sponsorship/Advertising	2,200
Rental Income	20,180
Miscellaneous	3,500
Golf Operations	
Rentals	433,560
Memberships	7,305
Guest Services	13,500
Green Fees	703,411
Merchandise Resale	84,400
Lessons	20,950
Tournaments & Outings	131,140
Driving Range Fees	179,025
Top Tracer	99,260
Ball Retrieval Fee	1,500
Food & Beverage	
Rentals	16,000
Merchandise Resale - Tobacco	1,485
Merchandise Resale - Food	310,000
Merchandise Resale - Beverages	290,000
Gratuities / Service Charges	70,500
<b>Total Golf Course Fund Income</b>	2,503,019
<b>Total Golf Course Fund Appropriation</b>	3,341,704
<b>Budgeted and Appropriated Expenditures</b>	
Administration	
Interfund Charges	225,000
Payroll	446,954
Uniforms	76,438
Education & Training	5,310
Contracted Services	19,152
Supplies	4,053
Dues & Subscriptions	14,065

Utilities	120,020
Credit Card Processing Fees	55,000
Maintenance	
Payroll	343,860
Employee Benefits	47,123
Supplies	7,500
Utilities	29,400
Equipment	16,250
Maintenance & Repairs	30,271
Course Maintenance	101,681
Fuel & Lubricants	11,250
Golf Operations	
Rentals	6,500
Lightning Pass	7,500
Greens Fees	4,320
Merchandise Resale COGS	69,190
Programs	13,845
Tournaments & Outings	15,120
Top Tracer	33,500
Payroll	140,679
Employee Benefits	2,505
Supplies	6,000
Administrative Expenses	3,100
Advertising	7,030
Equipment	27,400
Food & Beverage	
Rentals	2,000
COGS Tobacco	1,040
COGS Food	102,300
COGS Beverage	81,200
Payroll	212,978
Uniforms	3,636
Contracted Services	18,349
Service & Rental Agreements	15,000
Supplies	17,500
Advertising	18,700
Equipment	7,000
Maintenance & Repairs	3,500
Capital	
Golf Cart GPS & TopTracer	69,800
Bpc Hvac Upgrade	60,000

<b>Total Golf Course Fund Expenditures</b>	2,503,019
<b>Estimated Ending Cash</b>	838,685
<b>Recapitulation</b>	
<b>I. Total Corporate Fund Appropriation</b>	9,824,523
<b>II. Total Recreation Fund Appropriation</b>	8,328,269
<b>III. Total IMRF Fund Appropriation</b>	766,929
<b>IV. Total Debt Service Fund Appropriation</b>	8,470,874
<b>V. Total Special Recreation Fund Appropriation</b>	1,177,665
<b>VI. Total FICA Fund Appropriation</b>	827,231
<b>VII. Total Prairie Stone Fund Appropriation</b>	2,143,082
<b>VIII. Total Capital Fund Appropriation</b>	3,238,509
<b>IX. Total Golf Course Fund Appropriation</b>	3,341,704
<b>TOTAL ALL FUNDS</b>	38,118,786

SECTION III. The following determinations have been made and are hereby made a part of the aforesaid budget:

- (a) An estimate of the cash on hand at the beginning of the fiscal year is expected to be \$13,986,524 .
- (b) An estimate of the cash expected to be received during the fiscal year from all sources is \$24,132,262 .
- (c) An estimate of the expenditures contemplated for the fiscal year is \$24,847,262 .
- (d) An estimate of the cash expected to be on hand at the end of the fiscal year is \$13,271,524 .
- (e) An estimate of the amount of taxes to be received during the fiscal year is \$10,232,000 .

Each of said sums of money and the aggregate thereof are deemed necessary by this Board to defray the necessary expenses and liabilities of this District during the fiscal year beginning January 1, 2022 and ending December 31, 2022 for the respective purposes set forth.

SECTION IV. All unexpended balances of the appropriations for the fiscal year ended December 31, 2022 and prior years are hereby specifically reappropriated for the same general purposes for which they were originally made and may be expended in making up any insufficiency of any other items provided in this appropriation ordinance, in making this appropriation in accordance with applicable law.

SECTION V. The receipts and revenue of said District derived from sources other than taxation and not specifically appropriated, shall constitute the general corporate fund and shall first be placed to the credit of such fund.

This Ordinance shall be in full force and effect immediately upon its passage.

Passed by the Board of Park Commissioners of the Hoffman Estates Park District this 21st day of December, 2021.

AYES:

NAYS:

ABSENT:

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President  
Board of Park Commissioners Hoffman Estates Park District

ATTEST:

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Secretary

CERTIFICATION OF ESTIMATE OF  
REVENUE FOR FISCAL YEAR 2022

Hoffman Estates Park District and the Chief Fiscal Officer of said Board of Park Commissioner; as such Officer I do further certify that the revenues, by source, anticipated to be received by said District in the fiscal year beginning January 1, 2022 and ending on December 31, 2022 are estimated to be as follows:

SOURCE	AMOUNT
Taxes	\$ 10,232,000
Interest Earned	201,034
Debt Issuance	2,454,322
Grants, Donations, Sponsorship, Advertising	327,050
Memberships	1,593,939
Program and User Fees	4,012,902
Rentals	1,427,239
Merchandise Resale, Vending & Misc.	104,250
Interfund Charges	2,124,095
Golf Course Operations	1,655,431
TOTAL	\$ 24,132,262

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the said Hoffman Estates Park District this 21st day of December, 2021.

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Treasurer and Chief Fiscal Officer  
Hoffman Estates Park District

STATE OF ILLINOIS            )  
  ) SS  
COUNTY OF COOK            )

CERTIFICATION

I, Craig Talsma, do hereby certify that I am the duly qualified and acting Secretary of the Hoffman Estates Park District in the county and state aforesaid, and as such Secretary, I am the keeper of records and files of the Board of Park Commissioners of said district.

I do further certify that the attached and foregoing is a true and complete copy of the Combined Annual Budget and Appropriation Ordinance of the Hoffman Estates Park District, Cook County, Illinois for the Fiscal Year beginning January 1 st, 2022 and ending December 31st, 2022, as adopted by the Board of Park Commissioners at its properly convened meeting held on the 21st day of December, 2021.

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Secretary  
Hoffman Estates Park District



**HOFFMAN ESTATES PARK DISTRICT LEVY**  
 2020 Levy (collected 2021)                      2021 TAX LEVY (collected 2022)

FUND	Max Rate	Levy	Extended Levy	Actual Rate	Levy	Estimated Rate	Percent	Extended Levy	Estimated Rate	Limited Levy	Limited Rate	Budget	TIF
01 General	0.350	\$ 3,806,000	\$ 3,886,596	0.235	\$ 5,247,000	0.2038	39.91%	\$ 5,404,410	0.2809	\$ 5,241,366	0.2806	\$ 5,247,000	49.45% \$ 300,000.00
02 Recreation	0.370	\$ 1,607,000	\$ 1,641,030	0.099	\$ 969,000	0.0861	16.85%	\$ 998,070	0.0519	\$ 967,960	0.0519	\$ 969,000	9.13% \$ 50,000.00
07 IMRF		\$ 100,000	\$ 102,118	0.006	\$ 25,000	0.0054	1.05%	\$ 25,750	0.0014	\$ 24,973	0.0014	\$ 25,000	0.24% \$ -
08 Bond & Interest		\$ 3,343,770	\$ 3,510,959	0.213	\$ 3,344,000	0.1791	35.06%	\$ 3,511,200	0.1791	\$ 3,511,200	0.1880	\$ 3,344,000	31.52% \$ 190,000.00
09 Special Recreation	0.040	\$ 580,000	\$ 597,400	0.036	\$ 750,000	0.0311	6.08%	\$ 750,000	0.0402	\$ 750,000	0.0402	\$ 750,000	7.07% \$ 40,000.00
10 FICA Rounding		\$ 100,000	\$ 102,118	0.006	\$ 275,000	0.0054	1.05%	\$ 283,250	0.0148	\$ 274,705	0.0148	\$ 275,000	2.59% \$ 20,000.00
<b>TOTAL</b>		<b>\$ 9,536,770</b>	<b>\$ 9,840,221</b>	<b>0.597</b>	<b>\$ 10,610,000</b>	<b>0.578</b>	<b>100%</b>	<b>\$ 10,972,680</b>	<b>0.5680</b>	<b>\$ 10,770,203</b>	<b>0.5766</b>	<b>\$ 10,610,000</b>	<b>\$ 600,000</b>
Less Non Cap Funds Cook County Rounding		\$ (3,923,770)	\$ (4,108,359)	(0.249)	\$ (4,094,000)	(0.238)		\$ (4,261,200)	(0.219)	\$ (4,261,200)	(0.228)	\$ (4,094,000)	
<b>Total Cap Funds Levy</b>		<b>\$5,613,000</b>	<b>\$5,731,862</b>	<b>0.348</b>	<b>\$ 6,516,000</b>	<b>0.340</b>		<b>\$6,711,480</b>	<b>0.3593</b>	<b>\$ 6,509,003</b>	<b>0.3485</b>	<b>\$ 6,516,000</b>	

2020 EAV    \$1,650,993,361                      Proj 2021 EAV                      \$1,868,000,000

\*

**NOTES**

**Tax Cap**

**Truth in Taxation**

2020 Extended Capped Funds Tax Levy.....	\$5,731,862		\$9,840,221
x CPI            1.40%	<b>\$5,812,108</b> (a)		x 105%
			<u>\$10,332,232</u>
Divided by			
Projected 2021 EAV (w/o new growth).....	\$1,668,000,000 (b)		\$10,610,000
2021 Limiting Rate.....	a/(b/100)	0.3484	<b>7.823%</b>
times			
Estimated 2021 New Growth.....	\$200,000,000		
Projected 2021 EAV (with new growth).....	<u>\$1,868,000,000</u>		
2021 Limited Levy (Cap Funds).....	<b>\$6,509,004</b>		
Proj 2021 Extended Levy (Cap Funds).....	<b>\$6,711,480</b>		
<b>Proj 2021 Levy Increase.....</b>	<b>\$202,476</b>	<b>Projected Reduction</b>	
		<b>General Fund 100%</b>	

**2021 Levy is subject to Truth in Taxation Hearing**

**ORDINANCE NO. O-21-003**  
**ANNUAL LEVY ORDINANCE FOR THE YEAR 2021**

AN ORDINANCE levying and assessing  
the taxes for the Hoffman Estates  
Park District, Cook County, Illinois  
for the fiscal year beginning January 1, 2022  
and ending December 31, 2022

WHEREAS, on the 16th day of November 2021, the Board of Commissioners tentatively approved the annual Budget and Appropriation Ordinance, and passed a Motion to keep said Ordinance on file in the Park District Office for at least thirty (30) days prior to final action thereon; and

WHEREAS, on the 21st day of December 2021, the Board of Commissioners of the Hoffman Estates Park District passed the annual Budget and Appropriation Ordinance of said District for the fiscal year beginning January 1, 2022 and ending December 31, 2022, and upon said date the said Ordinance was duly signed and approved by the President of the Board of Commissioners of said District and signed by the Secretary of said Board:

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE HOFFMAN ESTATES PARK DISTRICT AS FOLLOWS:

Pursuant of authority invested in them by the Park District Code, Article Five, the Commissioners of the Park Board in meeting assembled, do hereby find and declare that there will be required to be raised by general taxation the amounts hereinafter set down, to be levied upon all the taxable property in said Park District, in order to meet and defray all the necessary expenses and liabilities of the Park District as required by statute or voted by people in accordance with law, and the amounts so required are itemized and needed for uses and purposes as follow, to-wit:

**Amount to be Raised by Taxation****I. Corporate Fund**

1. General Purpose	
Property & Liability Insurance	\$115,000
Employment Insurance	\$132,000
Unemployment Insurance	\$48,000
Payroll	\$1,100,000
Employee Benefits	\$219,000
Service & Rental Agreements	\$92,000
Technology Equipment & Service	<u>\$21,000</u>
Total General Purpose	\$1,727,000
2. Maintenance	
Payroll	\$1,900,000
Employee Benefits	\$289,000
Supplies	\$42,000
Utilities	\$245,000
Maintenance & Repairs	\$405,000
Property & Field Maintenance	\$137,000
Total Maintenance	<u>\$3,018,000</u>
3. Capital	
Reserve for Roof Replacement	\$500,000
Total Corporate Fund	<b>\$5,245,000</b>

**Said amount is hereby levied as the Corporate Fund Tax.**

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**II. Recreation Fund**

Payroll	\$549,000
Contracted Services	\$21,000
Service & Rental Agreements	\$29,000
Utilities	\$176,000
Advertising/Promotional	\$40,000
Maintenance Wages	<u>\$154,000</u>
Total Recreation Fund	<b>\$969,000</b>

**Said amount is hereby levied as the Recreation Fund Tax.**

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**Amount to be Raised by Taxation****III. Insurance Fund**

Total Insurance Fund	<b>\$0</b>
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No amount is hereby levied as the Insurance Fund Tax.

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**IV. Audit Fund**

Total Audit Fund **\$0**

No amount is hereby levied as the Audit Fund Tax.

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**V. I.M.R.F. Fund**

I.M.R.F. Contribution Interfund Transfers \$25,000

Total Retirement Fund **\$25,000**

Said amount is hereby levied as the Retirement Fund Tax.

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**VI. Debt Service**

Bond & Interest Payments \$3,344,000

Total Debt Service Fund **\$3,344,000**

Said amount is hereby levied as the Debt Service Fund Tax.

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**VII. Special Recreation**

NWSRA Special Assessment \$311,000

ADA Improvements/Purchases \$354,000

Special Recreation Rental Usage \$85,000

Total Special Recreation Fund **\$750,000**

Said amount is hereby levied as the Special Recreation Fund Tax.

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**VIII. Social Security Fund**

FICA Tax Interfund Transfers \$275,000

Total Social Security Fund **\$275,000**

Said amount is hereby levied as the Social Security Fund Tax.

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Hoffman Estates Park District

2021 Tax Levy

Collected Fiscal Year 2022

**Amount to be Raised by Taxation**

**Recapitulation**

I.	Corporate Fund	\$5,247,000
II.	Recreation Fund	\$969,000
III.	Insurance Fund	\$0
IV.	Audit Fund	\$0
V.	I.M.R.F. Fund	\$25,000
VI.	Debt Service	\$3,344,000
VII.	Special Recreation	\$750,000
VIII.	Social Security	\$275,000
	<b>Total taxes to be levied:</b>	<b>\$10,610,000</b>

Making the aggregate sum of Ten Million Six Hundred Ten Thousand Dollars and No Cents dollars (\$10,610,000.00) to be raised by taxation and levy on all the taxable property in said Hoffman Estates Park District, for the year 2021, in order to meet and defray all the necessary expenses and liabilities of the Hoffman Estates Park District as required by statute or voted by the people in accordance with the law.

That the secretary is hereby directed to file a certified copy of this Ordinance with the County Clerk of Cook County, within the time specified.

This Ordinance shall be in full force and effect from and after its passage, and approval is required by law.

AYES:

NAYS:

ABSENT:

Passed and Approved this 21st day of December 2021.

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President  
Board of Park Commissioners  
Hoffman Estates Park District

ATTEST:

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Secretary  
Hoffman Estates Park District

State of Illinois            )  
                                      ) S.S.  
County of Cook             )

**CERTIFICATE**

I, Craig Talsma, DO HEREBY CERTIFY THAT I am the Secretary in and for the Hoffman Estates Park District; that the foregoing is a true and correct copy of an Ordinance duly passed by the President and Board of Park Commissioners being entitled: Annual Levy Ordinance for the Year 2021 at a regular meeting on the 21st day of December 2021, the Ordinance being a part of the official records of said Hoffman Estates Park District.

DATED: This 21st day of December 2021

This Ordinance shall be in full force and effect from and after its passage, and approval is required by law.

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Secretary  
Board of Park Commissioners  
Hoffman Estates Park District

**TRUTH IN TAXATION**  
**CERTIFICATE OF COMPLIANCE**

I, Patrick Kinnane, hereby certify that I am the presiding officer of the Hoffman Estates Park District, and as such presiding officer I certify that the Levy Ordinance, a copy of which is attached, was adopted pursuant to, and in all respects in compliance with, the provisions of Illinois Property Tax Code - Truth in Taxation Law, 35 ILCS 200/18-60 through 18-8(2002).

This certificate applies to the 2021 levy.

DATED: This 21st day of December 2021

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Signature of Presiding Officer  
Board of Park Commissioners  
Hoffman Estates Park District



THE HOFFMAN ESTATES PARK DISTRICT

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**ORDINANCE O-21-006**

**AN ORDINANCE DIRECTING THE COOK COUNTY CLERK  
TO REDUCE THE HOFFMAN ESTATES PARK DISTRICT'S  
REAL ESTATE TAX LEVY YEAR 2021  
HOFFMAN ESTATES PARK DISTRICT, COOK COUNTY, ILLINOIS**

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PASSED AND APPROVED  
BY THE  
BOARD OF COMMISSIONERS  
OF THE  
HOFFMAN ESTATES PARK DISTRICT  
This 21st day of December 2021

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Published in pamphlet form by the authority of the Board of Commissioners of the Hoffman Estates Park District, Cook County, Illinois this 21st day of December 2021.

**AN ORDINANCE DIRECTING THE COOK COUNTY CLERK  
TO REDUCE THE HOFFMAN ESTATES PARK DISTRICT'S  
REAL ESTATE TAX LEVY YEAR 2021  
HOFFMAN ESTATES PARK DISTRICT, COOK COUNTY, ILLINOIS**

WHEREAS, there has been enacted, the Property Tax Extension Limitation Act 35 ILCS 200/18-185 et seq., (the "Act"), which will affect the amount of taxes extended for the District by the Cook County Clerk, (the "Clerk"), and

WHEREAS, because of the fact that the amount of the Equalized Assessed Valuation (EAV) for property located in the District for 2021 was not known at the time that the District passed its Tax Levy Ordinance for 2021, it could not be determined whether the application of the provisions of the Act would affect the District's levy, and

WHEREAS, it is possible that when the EAV for 2021 is established in 2022, the limiting rates set forth in the Act will require the Clerk to reduce the District's levy, and

WHEREAS, unless directed otherwise by the District, the Clerk has indicated that the District's levy will be reduced proportionately over all funds, if necessary, and

WHEREAS, the Clerk has requested direction from the District at the time of the filing of the Tax Levy Ordinance for 2021, as to which funds should be reduced, and by what amounts, if it becomes necessary, and

WHEREAS, the District prefers to give such direction.

NOW, THEREFORE, be it and it is hereby ordained by the Board of Park Commissioners of the Hoffman Estates Park District, Cook County, Illinois, as follows:

Section 1 The Cook County Clerk is hereby directed to reduce the District's fund levies as follows, only if necessary due to the application of the Act:

<u>FUND</u>	<u>% OF REDUCTION</u>
General Corporate	100%

Section 2 That this ordinance shall be in full force and effect from and after its passage, approval, and publication in pamphlet form as provided by law.

ADOPTED: December 21, 2021.

AYES: \_\_\_\_\_

NAYS: \_\_\_\_\_

ABSENT: \_\_\_\_\_

ABSTAIN: \_\_\_\_\_

\_\_\_\_\_  
 Patrick Kinnane  
 President, Board of Park Commissioners  
 HOFFMAN ESTATES PARK DISTRICT  
 Cook County, Illinois

Passed on this \_\_\_\_\_ day of \_\_\_\_\_, 2021.

ATTEST:

\_\_\_\_\_  
 Craig Talsma  
 Secretary, Board of Park Commissioners  
 HOFFMAN ESTATES PARK DISTRICT  
 Cook County, Illinois